

The Review Committee for Internal Medicine will soon start the major revision of its Program Requirements, and invites program directors and other stakeholders in the internal medicine and graduate medical education community to review the current Program Requirements for Graduate Medical Education in Internal Medicine and provide recommendations for changes.

Unlike past revisions, the Review Committee requests that the community first review the report from a new, very different and thought-provoking process, and use the insights learned to guide comments on the requirements. This new process, scenario-based strategic planning, is a technique for managing uncertainty, risk, and opportunity. The intent with this technique is not to predict what the future will be and then build a master plan, but rather to ask what the future might hold and identify actions that can be taken today that are most likely to be valuable regardless of how the future turns out. The Review Committee hosted two scenario planning "Internal Medicine 2035" (IM2035) workshops in 2017 to rigorously and creatively think about what the specialty of medicine and the internist of the future could look like. The report from the two workshops contains key insights and themes.

Accordingly, this invitation for comments is two-fold:

- First, review and provide the Review Committee feedback on the insights and themes from the IM2035 workshops (link to <u>Internal Medicine 2035 Executive</u> Summary).
- Second, while steeped in thinking about the future, review and provide the Review
  Committee with comments on which current specialty requirements should be
  edited or removed, and what new requirements should be introduced (link to Current
  Internal Medicine Requirements within Proposed Common Program Requirements).

Use the GME 2035 Initial Comment Form to submit recommendations by July 1, 2018.

Please note that the *current* Program Requirements for Internal Medicine have been folded into the *proposed* Common Program Requirements, which have not yet been approved by the ACGME Board and are therefore not yet final. As such, when reviewing this document, comment *only* on the Internal Medicine-specific Requirements (indicated in blue font), *not on the proposed Common Program Requirements* (indicated in bold text).

On the behalf of ACGME and Review Committee for Internal Medicine, thank you in advance to the community for the thoughtful input on this new, innovative process for Program Requirement revision, and on the current Program Requirements.



# Internal Medicine 2035 Executive Summary May 2018

### Overview

Every 10 years, Review Committees are required to review their specialty requirements to determine whether they need revision. The ACGME Board of Directors charged the Review Committee for Internal Medicine to pilot a new process for this required revision. This new process, scenario-based strategic planning, required the Committee and the internal medicine community to rigorously and creatively think about what the specialty will look like in the future (recognizing that the future is marked with significant uncertainty) prior to making its revisions.

# What is scenario planning?

Scenario-based strategic planning is a technique by which organizations develop and test their readiness for the future using a range of alternative futures or scenarios. In this case, these scenarios are detailed, systematically-developed descriptions of operating environments that the US medical profession might face over the next 20-25 years or more. This is a technique for managing uncertainty, risk, and opportunity. It yields a strong strategic framework for understanding future needs and a practical basis for immediate action. The intent is not to predict what the future will be and then build a master plan, but rather to ask what the future might hold and identify actions that can be taken today that are most likely to be valuable regardless of how the future turns out. As a result, the technique relies far more on expert judgment and less on quantitative trend forecasts.

### What has taken place so far?

In 2013, the Board of Directors engaged in its own scenario planning using four widely varied, plausible, internally consistent scenarios describing the range for the future context for health care delivery. The scenarios were:

- Free Markets Unchained (a world dominated by libertarian public policies)
- BoomDoogle (a world where Baby Boomers are in charge)
- There's an App for That, Too? (a world where most people's health is tracked via wearable/embeddable sensors)
- Cloudburst (a world where cyberattacks have disabled the Internet)

Those same scenarios were then used again during two Internal Medicine 2035 (IM2035) workshops in 2017.

• 52 participants representing the internal medicine community, other specialties (family medicine, pediatrics, and surgery), and related fields, including nursing, population health, simulation, informatics, and artificial intelligence attended a workshop in June. The focus of that workshop was to provide the Review Committee with insight regarding what the practice of internal medicine could look like in each of the four different scenarios.

• 20 of those participants joined the 24 members of the Review Committee at a second workshop in September, which focused on providing feedback on what is necessary for preparing the internist and the specialty for the challenges and opportunities of the future. (Appendix A lists all who participated in the June and September workshops).

Below is a summary of the results of those workshops—general insights about the practice of medicine in the future, followed by key insights about the internist in 2035 that worked well and were viable regardless of scenario, and finally recommendations for what residency programs should do to prepare the internal medicine resident to practice in 2035. The Review Committee will use this information as it considers the current Program Requirements and begins the major revision process.

## General insights about the practice of medicine in the future

- The "commoditization" of health care services will continue and accelerate. It will include
  increasingly standardized (price-driven) services when the patient first seeks care, and
  shifting responsibilities and risks among health professionals in interprofessional teambased care. It will also affect former specialized procedures that can be rigorously
  standardized or automated.
- Economic and technology factors are likely to blur distinct responsibilities and delineations between generalists and subspecialists, as well as among members of interprofessional teams.
- There will be pressure on the vocation of medicine to de-professionalize in an effort to increase efficiency and practice value-based medicine.
- There will be a need for increased flexibility and process efficiency across the continuum of medical education, especially within graduate medical education.
- Patients will be shouldering more risk in terms of cost sharing, but also in terms of increasing personal responsibility for following therapy guidelines, and in some cases for lifestyle choices.
- Education, generally, will become modularized (competency-based rather than timebased) and divided into more discrete educational units that can be individualized, easily completed and updated.
- Significant disparities (from poverty, geography, technology, culture) in access to care
  will remain unresolved no matter the strength of the economy or the depth of the social
  contract.
- Information and knowledge networks, supported by artificial intelligence (AI), will disrupt
  and redefine patient care practice and business models. The ubiquity of information from
  competing sources will raise significant challenges to the verification and veracity of
  information.
- The combination of "big data" and AI will have a profound effect on how expertise is employed across many professions. Since automated data and analysis systems will

- provide answers to many issues, the true expert will be called upon only to solve the most complex issues, or those requiring judgment, experience, or fine distinctions of ethics after other approaches have failed.
- The ubiquity of data from wearable/embedded sensors will accelerate the social and
  political tendencies to "medicalize" societal problems (e.g., job stress, lifestyle choices)
  and exacerbate the tendency for medicine to be subject to public policy interventions.

### Key insights about the internist in 2035

- The health care system will become less reactive, more proactive, and concerned with prevention in terms of population health management and chronic and acute care for individual patients.
  - Non-emergency patients, upon entry into the health system, will often receive algorithm-based treatment (either by a medical information system that might include embedded sensors or by non-physician care team members).
  - The concept of "entry" into the medical system is a misnomer, since it implies an old-fashioned "batch" process, like office visits. Significant portions of the population will always be in the health care system in the sense that their wearable/embedded sensors are tracking their health, communicating with central data/diagnostic systems, and possibly providing established therapies automatically. Others will visit "big box" retail outlets or clinics for quick sensor checks. However, some patients will require expert care that goes beyond the capabilities of the algorithms and protocols. This high-value care will be delivered collaboratively by a "master clinician" within an interprofessional team.
- Some internists will pursue careers as "Master Clinicians."
  - The patient's first encounter with the health care system will rarely be with the Master Clinician. Typically, the Master Clinician will be the complex problem solver who sees the patient after initial screening and treatment attempts from automated systems or non-physician care team members have failed.
  - Master Clinicians will be "enhanced general internists" who have gained significant subspecialty education in residency and maintained or developed those skills through lifelong learning.
  - The Master Clinician's medical knowledge will be supplemented, enhanced, and validated by real-time Al support systems. Deep medical knowledge will become less of a defining characteristic for the Master Clinician than clinical skills, breadth of clinical experience, and problem-solving ability.
  - Along with relevant patient care and medical knowledge competencies, Master Clinicians will need to be competent in the following areas:
    - Leadership and collaborative leadership
    - Team dynamics and change management
    - Business of medicine

150 Population and patient data applications 151 Data management science 152 Communication skills that include working with and explaining complex 153 Health care ethics 154 155 Emotional intelligence Personal and team well-being 156 157 Cost-conscious care 158 159 Internists (Master Clinicians and subspecialists) will practice in either the inpatient or ambulatory setting within interprofessional care teams that have breadth of expertise 160 beyond medicine, while specific patient care teams are dynamic and responsive to 161 162 patient needs. 163 164 Internists will deliver care regularly under conditions of no physical contact with patients. 165 166 Internists will deliver patient-centered care in a system driven by economic pressures and algorithm-derived, protocol-driven diagnoses. This will include understanding patient 167 needs within a managed population health context, aligning team expertise to patient 168 169 needs, understanding the social determinants of health, and practicing value-based care delivery by evaluating therapies and associated costs. 170 171 Internists will undergo continuous faculty development, particularly as generalist and 172 subspecialty distinctions and responsibilities shift, and Al-based knowledge systems 173 174 support immediate access to medical information and diagnoses. Internists in hospitals and community clinics will need to educate each other and their residents. 175 176 177 What residency programs should do to prepare internal medicine residents to practice in 178 2035 179 180 The Program Requirements will need to be flexible to allow programs to individualize residents' experience, depending on interests and post-residency plans. 181 182 183 Requirements and programs will need to ensure that those residents who 184 want more subspecialty experiences can have it. Residents will have more subspecialty experiences as the delineation between general medicine and 185 subspecialty education and training blurs, general internists take on some 186 187 current subspecialty responsibilities, Al-based knowledge systems support 188 immediate access to medical information, and residents pursue Master 189 Clinician positions. 190 Requirements and programs will need to allow residents interested in 191 192 crossing medicine with traditionally non-clinical/non-medicine areas (like 193 public policy, business administration, and law) the option of doing so. 194 Requirements and programs will need to allow residents interested primarily 195 in either an inpatient/hospital or an outpatient/ambulatory setting to have 196 significant portions of their education occur in that setting during residency. 197 198

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- New subspecialties will develop, some in response to technological advancements (bio-sensor stress or tech-related anxieties/disorders), others in response to global changes (climate-change medicine), and programs will need to allow residents to pursue such options.
- Programs will need to ensure that internal medicine residents can extract the maximum
  amount of learning from all clinical experiences knowing that internists will typically have
  little regular contact with patients whose care needs are "within the protocols." Residents
  will need to learn an entirely new approach to medicine and to maintaining their skills in
  a system in which they see fewer patients, but in which those they do see are far sicker
  or present with problems that are more complex. They will need to develop superb
  diagnostic and clinical skills usually developed through breadth of experience in a
  system designed to keep patients away from them.
- Programs will need to prepare residents to become well-informed consumers of data management science and AI-based analyses and decisions. Residents will need to develop expertise with advanced data management systems and be able to integrate systems-derived decisions and diagnoses into team-based clinical care, but also to critically evaluate the decisions and be able to identify those that are wrong or misleading.
- Programs will need to ensure that residents have educational experiences and develop competency with the physician literacies mentioned earlier. Specifically:
  - Leadership and collaborative leadership training
  - Team dynamics and change management
  - Business of medicine
  - Population and patient data applications
  - Data management science
  - Effective communication skills that include working with/explaining complex data
  - o Health care ethics
  - Emotional intelligence
  - Personal and team well-being
  - o Cost-conscious care
- Programs will need to teach residents that interprofessional, team-based care is the foundation of care delivery, and that internists are the interprofessional team's complex problem solvers, sometimes leading the team, sometimes engaging in collaborative leadership opportunities.
- Programs will need to emphasize population health, particularly in the context of prevention.
- Programs will need to reinforce the importance of patient-centered care in the face of economic pressures, protocol-driven diagnoses (both algorithm-based and nonphysician), and situations where physicians have limited or no physical contact with patients. The patient-doctor relationship of the future will be more virtual than actual, and residents will need to develop new communication competencies.



# Current Internal Medicine Requirements within Proposed Common Program Requirements ACGME

Where applicable, text in italics describes the underlying philosophy of the requirements in that section. These philosophic statements are not program requirements and are therefore not citable.

Note: Review Committees may further specify only where indicated by "The Review Committee may/must further specify."

#### Introduction

Int.A.

Graduate medical education is the crucial step of professional development between medical school and autonomous clinical practice. It is in this vital phase of the continuum of medical education that residents learn to provide optimal patient care under the supervision of faculty members who not only instruct, but serve as role models of excellence, compassion, professionalism, and scholarship.

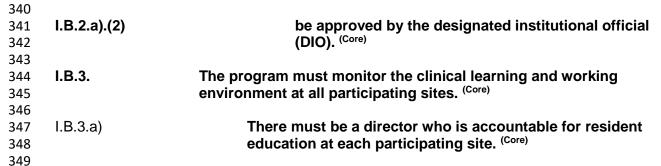
Graduate medical education transforms medical students into physician scholars who care for the patient, family, and a diverse community; create and integrate new knowledge into practice; and educate future generations of physicians to serve the public. Practice patterns established during graduate medical education persist many years later.

Graduate medical education has as a core tenet the graded authority and responsibility for patient care. The care of patients is undertaken with appropriate faculty supervision and conditional independence, allowing residents to attain the knowledge, skills, attitudes, and empathy required for autonomous practice. Graduate medical education results in the development of physicians who focus on excellence in delivery of safe, equitable, affordable, quality care; and the health of all members of the community. Graduate medical education values the strength that a diverse group of physicians brings to medical care.

Graduate medical education occurs in clinical settings that establish the foundation for practice-based and lifelong learning. The professional development of the physician, begun in medical school, continues through faculty modeling of the effacement of self-interest in a humanistic environment that emphasizes joy in curiosity, problem-solving, academic rigor, and discovery. This transformation is often physically, emotionally, and intellectually demanding and occurs in a variety of clinical learning environments committed to graduate medical education and the well-being of patients, residents, fellows, faculty members, students, and all members of the health care team.

Internal medicine is a discipline encompassing the study and practice of health promotion, disease prevention, diagnosis, care, and treatment of men and women from adolescence to old age, during health and all stages of illness.

296 Int.B.  299 Intrinsic to the discipline are scientific knowledge, the scientific method of 300 problem solving, evidence-based decision making, a commitment to lifelong learning, and an attitude of caring that is derived from humanistic and 301 302 professional values. 303 304 Int.C. An accredited residency program in internal medicine must provide 36 months of 305 supervised graduate medical education. (Core) [Moved from IV.A.1.a)] 306 **Oversight** 307 I. 308 309 I.A. Sponsoring Institution 310 311 The Sponsoring Institution is the organization or entity that assumes the ultimate financial and academic responsibility for a program of graduate 312 medical education, consistent with the ACGME Institutional Requirements. 313 The Sponsoring Institution has the primary purpose of providing 314 educational programs and may provide health care services. 315 316 When the Sponsoring Institution is not a rotation site for the program, the 317 major site of clinical activity for the program is the primary clinical site. 318 319 Background and Intent: Participating sites will reflect the health care needs of the community and the educational needs of the residents. A wide variety of organizations may provide a robust educational experience and, thus, Sponsoring Institutions and participating sites may encompass inpatient and outpatient settings including, but not limited to a university, a medical school, a teaching hospital, a nursing home, a school of public health, a health department, a public health agency, an organized health care delivery system, a medical examiner's office, a consortium (including OPTIs), a teaching health center, a physician group practice, federally qualified health center, or an educational foundation. 320 I.A.1. 321 The program must be sponsored by one ACGME-accredited Sponsoring Institution. (Core)\* 322 323 I.B. **Participating Sites** 324 325 326 A participating site is an organization providing educational experiences or educational assignments/rotations for residents. 327 328 I.B.1. The program, with approval of its Sponsoring Institution, must 329 designate a primary clinical site. (Core) 330 331 I.B.2. 332 There must be a program letter of agreement (PLA) between the 333 program and each participating site that governs the relationship between the program and the participating site providing a required 334 assignment. (Core) 335 336 I.B.2.a) The PLA must: 337 338 be renewed at least every 10 years; and, (Core) 339 I.B.2.a).(1)



Background and Intent: While all residency programs must be sponsored by a single ACGME-accredited Sponsoring Institution, many programs will utilize other clinical settings to provide required or elective training experiences. At times it is appropriate to utilize community sites that are not owned by or affiliated with the Sponsoring Institution Some of these sites may be remote for geographic, transportation, or communication issues. When utilizing such sites the program must ensure the quality of the educational experience. The requirements under I.B.3. are intended to ensure that this will be the case.

Suggested elements to be considered in PLAs will be found in the Program Director Guide.

I.C. The program, in partnership with its Sponsoring Institution, must engage in practices that focus on mission-driven, ongoing, systematic recruitment and retention of a diverse workforce inclusive of residents, fellows (if present), faculty members, senior administrative staff members, and other relevant members of its academic community. (Core)

Background and Intent: It is expected that the Sponsoring Institution will have developed policies and procedures related to recruitment and retention of underrepresented minorities in accordance with the Sponsoring Institution's mission and aims. The program's annual evaluation must include an assessment of the program's efforts to recruit and retain a diverse workforce, as noted in V.C.2.a).(5).(c).

357 358 I.D. Resources 359 360 I.D.1. The program, in partnership with its Sponsoring Institution, must ensure the availability of adequate resources for resident education. 361 362 363 364 [The Review Committee must further specify] 365 I.D.1.a) The sponsoring institution must establish the internal medicine 366 residency within a department of internal medicine. (Detail) [Moved 367 368 from I.A.1.] 369 370 I.D.1.b) The Sponsoring Institution must provide the broad range of 371 facilities and clinical support services required to provide comprehensive care of adult patients. (Core) [Moved from II.D.1.] 372 373

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374 375 376 377 378 379 380 381 382	I.D.1.c)	Residents must have clinical experiences in efficient, effective ambulatory and inpatient care settings. (Core) [Moved from II.D.1.]
	I.D.1.d)	The sponsoring institution and participating sites must provide access to an electronic health record. In the absence of an existing electronic health record, institutions must demonstrate institutional commitment to its development, and progress towards its implementation; (Core) [Moved from I.A.2.g)]
383 384 385 386	I.D.1.e)	The sponsoring institution and participating sites must provide residents with access to training using simulation. (Detail) [Moved from I.A.2.f)]
387 388 389 390 391 392 393	I.D.1.f)	Additional services must include those for: cardiac catheterization, bronchoscopy, gastrointestinal endoscopy, noninvasive cardiology studies, pulmonary function studies, hemodialysis, and imaging studies, including radionuclide, ultrasound, fluoroscopy, angiography, computerized tomography, and magnetic resonance imaging. (Detail) [Moved from II.D.2.]
393 394 395 396 397	I.D.1.g)	Adequate clinical and teaching space must be available, including meeting rooms, classrooms, examination rooms, computers, visual and other educational aids, and office space for teaching staff. (Core) [Moved from II.D.3.]
398 399 400 401 402 403 404 405 406 407 408	I.D.1.h)	The program director must supervise any internal medical subspecialty training programs sponsored by the institution and linked to their core program to ensure compliance with ACGME accreditation standards. (Core) [Moved from II.A.4.t]
	I.D.1.i)	[The sponsoring institution and participating site must provide the resources to ensure the implementation of] inpatient and outpatient systems to prevent residents from performing routine clerical functions, such as scheduling tests and appointments, and retrieving records and letters; (Core) (Delete current I.A.2.h)(1), superseded by CPR VI.B.2.b)
409	I.D.1.j)	Patient Population [Moved from II.D.5]
410 411 412 413 414 415 416 417	I.D.1.j).(1)	The patient population must have a variety of clinical problems and stages of disease. (Core) [Moved from II.D.5.a)]
	I.D.1.j).(2)	There must be patients of both sexes, with a broad age range, including geriatric patients. (Core) [Moved from II.D.5.b)]
418 419 420 421 422	I.D.1.k)	There must be services available from other health care professionals such as nurses, social workers, case managers, language interpreters, dieticians, etc. to assist with patient care. (Detail) [Moved from II.D.6.]

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424	I.D.1.I)	Consultations from other clinical services must be available in a
425		timely manner in all care settings where the residents work. All
426		consultations should be performed by or under the supervision of
427		a qualified specialist. (Detail) [Moved from II.D.7.]
428		
429		The program, in partnership with its Sponsoring Institution, must
430		ensure healthy and safe learning and working environments that
431	ı	promote resident well-being and provide for: (Core)
432	1.0.0 -)	Corp.
433	I.D.2.a)	access to food while on duty; (Core)
434	1006	and avoid along and private along/root facilities avoilable
435 436	I.D.2.b)	safe, quiet, clean, and private sleep/rest facilities available and accessible for residents with proximity appropriate for
430 437		safe patient care; (Core)
438		Sale patient care, V
	continually through their peak abilities, w	ent: Care of patients within a hospital or health system occurs the day and night. Such care requires that residents function at which requires the work environment to provide them with the basic needs within proximity of their clinical responsibilities.
439 440 441 442 443	I.D.2.c)	clean and private facilities for lactation that have refrigeration capabilities and that are in close proximity to the residents' clinical responsibilities; and, (Core)
	the best nutritional s clean locations whe These locations sho helpful to have addit with the continued of	ent: Breastfeeding is important for the developing infant, providing support while decreasing illness. Sites must provide private and re residents may lactate and store the milk within a refrigerator. uld be in close proximity to clinical responsibilities. It would be tional support within these locations that may assist the resident are of patients, such as a computer and a phone. While space is

important, the time required for lactation is also critical for the well-being of the resident and the resident's family, as outlined in VI.C.1.d).(1).

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445	I.D.2.d)	security and safety measures appropriate to the participating
446		site. (Social Social So
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448	I.D.2.e)	When residents are assigned duty in the hospital, the institution
449	,	must provide them with:[Delete current PR II.D.4., superseded by
450		CPR I.D.2. and I.D.2.a) & b)]
451		
452	<del>I.D.2.e).(1)</del>	on-call facilities that are convenient and that afford privacy,
453	, ( )	safety, and a restful environment with a secure space for
454		their belongings, and (Detail):[Delete current PR II.D.4.a),
455		superseded by CPR I.D.2. and I.D.2.a) & b)]
456		
457	I.D.2.e).(2)	sleeping rooms, lounge, and food facilities. (Detail):[Delete
458	- / ( /	current PR II.D.4.b), superseded by CPR I.D.2. and
459		I.D.2.a) & b)]
460		1.D.2.a/ & b/j
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I.D.3. 461 Residents must have ready access to specialty-specific and other appropriate reference material in print or electronic format. This 462 must include access to electronic medical literature databases with 463 full text capabilities. (Core) 464 465 The program's educational and clinical resources must be adequate to 466 I.E. 467 support the number of residents appointed to the program. (Core) 468 [The Review Committee may further specify] 469 470 471 I.F. The presence of other learners and other care providers, including, but not 472 limited to, residents from other specialties, subspecialty fellows, and advanced practice care providers, must not interfere with the appointed 473 residents' education. (Core) 474 475 476 I.F.1. The program must report the presence of other learners to the DIO and Graduate Medical Education Committee (GMEC) in accordance 477 with Sponsoring Institution guidelines. (Core) 478 479 Background and Intent: The clinical learning environment has become increasingly complex and often includes care providers, students, and post-graduate residents and

Background and Intent: The clinical learning environment has become increasingly complex and often includes care providers, students, and post-graduate residents and fellows from multiple disciplines. The presence of these practitioners and their learners enriches the learning environment. Programs have a responsibility to monitor the learning environment to ensure that residents' education is not compromised by the presence of other providers and learners.

II. Personnel

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- II.A. Program Director
- II.A.1. There must be one faculty member appointed as program director with authority and accountability for the overall program, including compliance with all applicable program requirements. (Core)

Background and Intent: While the ACGME recognizes the value of input from numerous individuals in the management of a residency, a single individual must be designated as program director and made responsible for the residency. This individual will have dedicated time for the leadership of the residency, and it is this individual's responsibility to communicate with the residents, faculty members, DIO, GMEC, and the ACGME. The program director's nomination is reviewed and approved by the GMEC. Final appointment of program directors resides with the Review Committee.

- II.A.1.a)

  The program must demonstrate retention of the program director for a length of time adequate to maintain continuity of leadership and program stability. (Core)
  - [The Review Committee may further specify]

Background and Intent: The success of residency programs is generally enhanced by continuity in the program director position. The professional activities required of a program director are unique and complex and take time to master. All programs are encouraged to undertake succession planning to facilitate program stability when there is necessary turnover in the program director position.

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497 498	II.A.2.	At a minimum, the program director must be provided with the salary support required to devote 20 percent FTE (at least eight
499		hours) per week of non-clinical time to the administration of the
500		program. <sup>(Core)</sup>
501		
502		[The Review Committee may further specify]
503		
504	II.A.2.a)	The program director must dedicate no less than 50% (at least 20
505	•	hours per week) of his or her professional effort to the
506		administrative and educational activities of the internal medicine
507		educational program and receive institutional support for this time.
508		(Detail) [Moved from II.A.4.q)]
509		U1
510	II.A.2.b)	The sponsoring institution and participating sites must provide at
511	,	least 50% salary support (at least 20 hours per week) for the
512		program director. [Deleted I.A.2.a, because redundant with above]
513		program anodor. [Bolotod 1.7.1.2.a, boodado rodandant with above]
514	II.A.3.	Qualifications of the program director:
515	11.7.10.	addiniodions of the program director.
516	II.A.3.a)	must include specialty expertise and at least three years of
517	π., τ.ο.α)	documented educational and/or administrative experience or
518		qualifications acceptable to the Review Committee; (Core)
519		qualifications acceptable to the Neview Committee,
520	II.A.3.a).(1)	which includes at least five years of participation as an
521	11.A.J.a).(1)	active faculty member in an ACGME-accredited internal
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522		medicine residency program. [Deleted current II.A.3.a)(1)
523		superseded by CPR II.A.3.a) above]
524	II A O a) (O)	
525	II.A.3.a).(2)	at least three years of graduate medical education
526		administrative experience prior to appointment. (Detail)
527		[Delete current II.A.3.a)(2) superseded by CPR II.A.3.a)
528		above]
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Background and Intent: Leading a program requires knowledge and skills that are established during residency and subsequently further developed. The time period from completion of residency until assuming the role of program director allows the individual to cultivate leadership abilities while becoming professionally established. The three-year period is intended for the individual's professional maturation.

The broad allowance for educational and/or administrative experience recognizes that strong leaders arise through diverse pathways. These areas of expertise are important when identifying and appointing a program director. The choice of a program director should be informed by the mission of the program and the needs of the community.

In certain circumstances, the program and Sponsoring Institution may propose and the Review Committee may accept a candidate for program director who fulfills these goals but does not meet the three-year minimum.

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531 532 533	II.A.3.b)	must include current certification in the specialty for which they are the program director by the American Board of Internal Medicine (ABIM) or by the American Osteopathic
534		Board of Internal Medicine (AOBIM), or specialty qualifications
535		that are acceptable to the Review Committee; (Core)
536		
537		[The Review Committee may further specify acceptable specialty
538		qualifications]
539		
540	II.A.3.b).(1)	The Review Committee only accepts current Board
541		certification in internal medicine. (Core)
542		(DC Comments The DC IM plane to medify this
543 544		{RC Comment: The RC-IM plans to modify this requirement to clarify that only ABIM and AOBIM are
545		acceptable forms of certification. This is not redundant with
546		the Common Program Requirement (CPR) in lines 233-
547		236 as it clarifies that only ABIM or AOBIM certification is
548		acceptable—there are no other "specialty qualifications
549		that are acceptable to the Review Committee."}
550		· · · · · · · · · · · · · · · · · · ·
551	II.A.3.c)	must include current medical licensure and appropriate
552	•	medical staff appointment; and, (Core)
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554	II.A.3.d)	must include ongoing clinical activity. (Core)
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	Dealermannel and be	tout. A programmy dispotantia a valor model for foculty more born and

Background and Intent: A program director is a role model for faculty members and residents. The program director must participate in clinical activity consistent with the specialty. This activity will allow the program director to role model the core competencies for the faculty members and residents.

[The Review Committee may further specify additional program director qualifications]

### II.A.4. Program Director Responsibilities

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The program director must have responsibility, authority, and accountability for administration, operations, teaching, scholarly activity, and resident education in the context of patient care. (Core)

II.A.4.a) The program director must:

II.A.4.a).(1) be a role model of professionalism; (Core)

Background and Intent: The program director, as the leader of the program, must serve as a role model to residents in addition to fulfilling the technical aspects of the role. As residents are expected to demonstrate compassion, integrity, and respect for

others, they must be able to look to the program director as an exemplar. It is of utmost importance, therefore, that the program director model outstanding professionalism, high quality patient care, educational excellence, and a scholarly approach to work. The program director creates an environment where respectful discussion is welcome, with the goal of continued improvement of the educational experience.

II.A.4.a).(2)

design and conduct the program in a fashion consistent with the needs of the community, the mission(s) of the Sponsoring Institution, and the mission(s) of the program; (Core)

Background and Intent: The mission of institutions participating in graduate medical education is to improve the health of the public. Each community has health needs that vary based upon location and demographics. Programs must understand the social determinants of health of the populations they serve and incorporate them in the design and implementation of the program curriculum, with the ultimate goal of addressing these needs and health disparities.

II.A.4.a).(3) administer and maintain a learning environment conducive to educating the residents in each of the ACGME competency domains; (Core)

Background and Intent: The program director may establish a leadership team to assist in the accomplishment of program goals. Residency programs can be highly complex. In a complex organization, the leader typically has the ability to delegate authority to others, yet remains accountable. The leadership team may include physician and non-physician personnel with varying levels of education, training, and experience.

 II.A.4.a).(4)

develop and oversee a process to evaluate candidates prior to appointment as program faculty members and at least annually thereafter, as outlined in V.B.; (Core)

II.A.4.a).(5)

have the authority to appoint program faculty members at all sites; (Core)

have the authority to remove program faculty members from participation in the educational program at all sites; (Core)

II.A.4.a).(7)

have the authority to remove residents from

supervising interactions that do not meet the standards of the program; (Core)

Background and Intent: The program director has the responsibility to ensure that all

Background and Intent: The program director has the responsibility to ensure that all who educate residents effectively role model the Core Competencies. Working with a resident is a privilege that is earned through effective teaching and professional role modeling. This privilege may be removed by the program director when the standards of the clinical learning environment are not met.

597			
598 599 600	II.A.4.a).(8)	submit accurate and complete information required and requested by the DIO, GMEC, and ACGME; (Core)	
601 602 603 604	II.A.4.a).(9)	provide applicants with information related to eligibility for the relevant specialty Board examination(s); (Core)	
605 606 607 608 609	II.A.4.a).(10)	provide a learning and working environment in which residents have the opportunity to raise concerns and provide feedback in a confidential manner as appropriate, without fear of intimidation or retaliation; (Core)	
610 611 612 613 614	II.A.4.a).(11)	ensure the program's compliance with the Sponsoring Institution's policies and procedures on probation, dismissal, grievance, and due process; (Core)	
	Background and Intent: A program does not operate independently of its Sponsoring Institution. It is expected that the program director will be aware of the Sponsoring Institution's policies and procedures, and will ensure they are followed by the program's leadership, faculty members, support personnel, and residents.		
615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632	II.A.4.a).(12)	ensure the program's compliance with the Sponsoring Institution's policies and procedures on employment and non-discrimination; (Core)	
	II.A.4.a).(12).(a)	The program, in partnership with its Sponsoring Institution, must not require residents to sign a non-competition guarantee or restrictive covenant. (Core)	
	II.A.4.a).(13)	document and provide upon request verification of residency education for all residents within 30 days of program completion; (Core)	
	II.A.4.a).(14)	document and provide upon request summative evaluation of residency education for all residents, and; (Core)	
633	Background and Intent: Primary verification of graduate medical education training is important to credentialing of physicians for further training and practice. Such verification must be accurate and timely. Sponsoring Institution and program policies for record retention are important to facilitate timely documentation of residents who have previously completed the program. Residents who leave the program prior to completion also require timely documentation of their summative evaluation.		
634 635 636	II.A.4.a).(15)	obtain review and approval of the Sponsoring Institution's DIO before submitting information or requests to the ACGME, as required in the Institutional	

637 638		Requirements and outlined in the Program Director Guide. (Core)
639 640 641	II.A.4.a).(16)	monitor resident stress, including mental or emotional conditions inhibiting performance or learning, and drug- or
642 643 644		alcohol-related dysfunction. (Core) [Delete current II.A.4.p), further specification not permitted]
645 646	II.A.4.a).(16).(	a)  Both the program director and faculty should be sensitive to the need for timely provision of confidential counseling and psychological support
647 648 649		services to residents. (Detail) [Delete current II.A.4.p)(1), further specification not permitted]
650 651	H.A.4.a).(16).(	b) Situations that demand excessive service or that
652 653	, , , ,	consistently produce undesirable stress on residents must be evaluated and modified; (Detail)
654 655		[Delete current II.A.4.p)(2), further specification not permitted]
656 657	II.A.4.a).(17)	be available and accessible to residents at the primary
658 659 660	11.7.4.a).(17)	teaching site(s); (Delete current II.A.4.r), further specification not permitted]
661 662 663 664	II.A.4.a).(18)	oversee development of an effective resident advising program; (Delete current II.A.4.s), further specification not permitted]
665 666 667 668	II.A.4.a).(19)	have supervisory authority over all educational tracks in the internal medicine residency program; (Delete current II.A.4.u), further specification not permitted]
669 670 671 672	II.A.4.a).(20)	conduct the internal medicine component of special educational tracks under the auspices of the Department of Internal Medicine; and, (Detail) [Delete current II.A.4.v), further specification not permitted]
673 674 675 676 677	II.A.4.a).(21)	ensure that the residency does not place excessive reliance on residents for service as opposed to education; (Core) [Delete current II.A.4.w), further specification not permitted]
678 679 680 681 682 683	II.A.4.a).(22)	participate in academic societies and in educational programs designed to enhance his or her educational and administrative skills. (Delete current II.A.4.x), further specification not permitted]
684 685	II.B.	Faculty
686 687		Faculty are a foundational element of graduate medical education – faculty members teach residents how to care for patients. Faculty members

provide an important bridge allowing residents to grow and become practice-ready, ensuring that patients receive the highest quality of care. They are role models for future generations of physicians by demonstrating compassion, commitment to excellence in teaching and patient care, and a dedication to lifelong learning. Faculty members experience the pride and joy of fostering the growth and development of future colleagues. The care they provide is enhanced by the opportunity to teach. By employing a scholarly approach to patient care, faculty members, through the graduate medical education system, improve the health of the individual and the population.

Faculty members ensure that patients receive the level of care expected from a specialist in the field. They recognize and respond to the needs of the patients, residents, community, and institution. Faculty members provide appropriate levels of supervision to promote patient safety. Faculty members create an effective learning environment by acting in a professional manner and attending to the well-being of the residents and themselves.

Background and Intent: "Faculty" refers to the entire teaching force responsible for educating residents. The term faculty, including core faculty, does not imply or require an academic appointment or salary support.

II.B.1. At each participating site, there must be a sufficient number of faculty members with competence to instruct and supervise all residents at that location. (Core)

[The Review Committee may further specify]

II.B.1.a) Faculty with credentials appropriate to the care setting must supervise all clinical experiences. (Core) [Moved from IV.A.2.c).(1)]

II.B.2. Faculty members must:

II.B.2.a) demonstrate commitment to the delivery of safe, quality, cost-effective, patient-centered care; (Core)

Background and Intent: Patients have the right to expect quality, cost-effective care with patient safety at its core. The foundation for meeting this expectation is formed during residency and fellowship. Faculty members model these goals and continually strive for improvement in care and cost, embracing a commitment to the patient and the community they serve.

723	II.B.2.b)	demonstrate a strong interest in the education of residents;
724		(6016)
725		
726	II.B.2.c)	devote sufficient time to the educational program to fulfill
727	•	their supervisory and teaching responsibilities; (Core)
728		
729	II.B.2.d)	administer and maintain an educational environment
730	•	conducive to educating residents; and, (Core)

/31		
732	II.B.2.e)	at least annually pursue formal faculty development designed
733		to enhance their skills: (Core)

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Background and Intent: Formal faculty development is intended to describe structured programming developed for the purpose of enhancing transference of knowledge, skill, and behavior from the educator to the learner. Formal faculty development may occur in a variety of configurations (lecture, workshop, etc.) using internal and/or external resources. Programming is typically needs-based (individual or group) and associated with defined learning objectives.

735		
736	II.B.2.e).(1)	as educators; <sup>(Core)</sup>
737		
738	II.B.2.e).(2)	in quality improvement and patient safety; (Core)
739		
740	II.B.2.e).(3)	in fostering their own and their residents' well-being;
741		and, <sup>(Core)</sup>
742		
743	II.B.2.e).(4)	in patient care based on their practice-based learning
744		and improvement efforts. (Core)
745		•

Background and Intent: Practice-based learning serves as the foundation for the practice of medicine. Through a systematic analysis of one's practice and review of the literature, one is able to make adjustments that improve patient outcomes and care. Thoughtful consideration to practice-based analysis improves quality of care, as well as patient safety. This allows faculty members to serve as role models for residents in practice-based learning.

	practice-based lea	practice-based learning.	
746			
747		[The Review Committee may further specify additional faculty	
748		responsibilities]	
749			
750	II.B.2.f)	provide advising for residents in the areas of educational goal-	
751		setting, career planning, patient care, and scholarship; (Detail)	
752		[Moved from II.B.1.c)]	
753			
754	II.B.2.g)	meet professional standards of behavior. (Core) [Moved from	
755		II.B.1.d)]	
756			
757	II.B.3.	Faculty Qualifications	
758			
759	II.B.3.a)	Physician faculty members must:	
760			
761	II.B.3.a).(1)	have current certification in the specialty by the	
762		American Board of Internal Medicine or American	
763		Osteopathic Board of Internal Medicine, or possess	
764		qualifications judged acceptable to the Review	
765		Committee. (Core)	
766			
767		[The Review Committee may further specify additional	
768		qualifications]	

770 771 772	II.B.3.b)	Non-physician faculty members must have appropriate qualifications in their field and hold appropriate institutional appointments. (Core)
773 774 775		[The Review Committee may further specify]
775 776	II.B.3.b).(1)	Any non-physician faculty members who interact with
777		residents must be designated by the program director.
778 779		
780		[The Review Committee may further specify]
781		

Background and Intent: The provision of optimal and safe patient care requires a team approach. The education of the residents by the non-physician educators enables the resident to better manage patient care and provides valuable advancement of the knowledge by the resident. Furthermore, other individuals contribute to the education of the resident in the basic science of the specialty or in research methodology. If the program director determines that the contribution of a non-physician individual is significant to the education of the residents, the program director may designate the individual as a program faculty member or a program core faculty member.

II.B.4. Core Faculty

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Core faculty members must have a significant role in the education and supervision of residents and must devote a significant portion of their entire effort to resident education and/or administration, and must, as a component of their activities, teach, evaluate, and provide formative feedback to residents. (Core)

Background and Intent: Core faculty members are critical to the success of resident education. They support the program leadership in developing, implementing, and assessing curriculum and in assessing residents' progress toward achievement of competence in the specialty. Core faculty members should be selected for their broad knowledge of and involvement in the program, permitting them to effectively evaluate the program, including completion of the annual ACGME Faculty Survey.

II.B.4.a)	At a minimum, the core faculty must include the program
	faculty who are members of the Clinical Competency
	Committee and Program Evaluation Committee. (Core)
II.B.4.a).(1)	Any additional core faculty members must be
	designated by the program director. (Core)
II.B.4.b)	Core faculty members must complete the annual ACGME
	Faculty Survey. (Core)
	[The Review Committee may specify the minimum number of core faculty
	and/or the core faculty-resident ratio]
	II.B.4.a).(1)

The sponsoring institution and participating sites must provide support for core faculty based on program size according to the following faculty to resident ratio: (Core) [Moved from I.A.2.d)]

Residents	Core Faculty
<60	4
60-75	5
76-90	6
91-105	7
106-120	8
121-135	9
136-150	10
151-165	11
166-180	12
>180	13

{RC Comment: The RC plans to insert the word "physician" after the word "core" in line 502 to clarify that the minimum numbers in the table refer to *physician* faculty. When the word *core* appeared in the internal medicine requirements in the past, it was clear that it referred to *physician* faculty. However, now that the word appears in the CPRs and can include *physicians* and *non-physicians*, the RC feels it is important to clarify that this requirement refers to core *physician* faculty.}

The residency program must include institutionally based core faculty in addition to the program director and associate program directors. The core faculty are the expert competency evaluators who work closely with the program director and associate program directors, who assist in developing and implementing the evaluation system, and who teach and advise residents. (Core) [Delete current II.C.3, superseded by CPR, and further specification not permitted.]

### The core faculty must:

be ABIM-certified internists who are clinically active, either in direct patient care or in the supervision of patient care; (Core) [Delete current II.C.3.a), further specification not permitted]

dedicate an average of at least 15 hours per individual per week throughout the year to residency training; (Core) [Delete current II.C.3.b), further specification not permitted]

be specifically trained in the evaluation and assessment of the ACGME competencies; (Detail) [Delete current II.C.3.c), further specification not permitted]

II.B.4.d)

II.B.4.e)

II.B.4.e).(1)

II.B.4.e).(2)

II.B.4.e).(3)

842 843 844 845 846	II.B.4.e).(4)	spend significant time in the evaluation of residents including the direct observation of residents with patients; and, (Detail) [Delete current II.C.3.d), further specification not permitted]
847 848 849 850	II.B.4.e).(5)	advise residents with respect to their career and educational goals. (Detail) [Delete current II.C.3.e), further specification not permitted]
851 852	II.C.	Program Coordinator
853 854	II.C.1.	There must be a program coordinator. (Core)
855 856 857	II.C.2.	At a minimum, the program coordinator must be supported at 50% FTE (at least 20 hours per week) for administrative time. (Core)
858 859		[The Review Committee may further specify]
860 861 862 863 864	II.C.3.	The sponsoring institution and participating sites must provide support for program administrator(s) and other support personnel required for operation of the program; (Core) [Delete current I.A.2.e), superseded by CPR II.C.2.]

Background and Intent: Each program requires a lead administrative person, frequently referred to as a program coordinator, administrator, or as titled by the institution. This person will frequently manage the day-to-day operations of the program and serve as an important liaison with learners, faculty and other staff members, and the ACGME. Individuals serving in this role are recognized as program coordinators by the ACGME.

The program coordinator is a member of the leadership team and is critical to the success of the program. As such, the program coordinator must possess skills in leadership and personnel management. Program coordinators are expected to develop unique knowledge of the ACGME and Program Requirements, policies, and procedures. Program coordinators assist the program director in accreditation efforts, educational programming, and support of residents.

Programs, in partnership with their Sponsoring Institutions, should encourage the professional development of their program coordinators and avail them of opportunities for both professional and personal growth. Programs with fewer residents may not require a full-time coordinator; one coordinator may support more than one program.

### II.D. Other Program Personnel

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The program, in partnership with its Sponsoring Institution, must jointly ensure the availability of necessary personnel for the effective administration of the program. (Core)

[The Review Committee may further specify]

874	II.D.1.	Associate Program Directors
875 876 877 878 879		Associate program directors (APDs) are faculty who assist the program director in the administrative and clinical oversight of the educational program. [Section Moved from II.C.1.]
880 881 882 883 884 885	II.D.1.d)	The sponsoring institution and participating sites must: provide associate program directors (APD) based on program size. At a minimum, APDs are required at resident complements of 24 or greater according to the following parameters: (Core) [Moved from I.A.2.b)]
		Residents APDs
		24-40 1
		41-79 2
		80-119 3
		120-159 4
		>159 5
886		
887		{RC Comment: the RC plans to insert the word "physician" before
888		"faculty" (line 535) to clarify that the minimum numbers in the table
889		above refers to <i>physician</i> faculty. In the past, the requirements
890		only defined expectations for <i>physician</i> faculty. Now that the new
891		CPRs define expectations for physician and non-physician faculty,
892		the RC would like to insert the word physician to clarify that APDs
893		must be <i>physician</i> faculty.}
894		
895 896	II.D.1.e)	The sponsoring institution and participating sites must provide 20
897		hours per week salary support for each associate program director required to meet these program requirements. (Detail) [Moved from
898		I.A.2.c)]
899		1.A.2.0)]
900	II.D.1.f)	Qualifications of the associate program directors are as follows:
901	11.0.1.1)	Qualifications of the associate program affectors are as follows:
902	II.D.1.f).(1)	must be clinicians with broad knowledge of, experience
903		with, and commitment to internal medicine as a discipline,
904		patient centered care, and to the generalist training of
905		residents, and (Detail)
906		
907	II.D.1.f).(2)	must hold current certification from the American Board of
908	, . (/	Internal Medicine (ABIM) in either internal medicine or a
909		subspecialty. (Core)
910		{RC Comment: The RC plans to insert the words "or
911		AOBIM" after "ABIM" (in line 559) to reflect the new
912		overarching CPR that recognizes AOA certification and to
913		clarify that only those forms of certification are acceptable.
914		The RC considers this an editorial change.}
915		
916	II.D.1.g)	Responsibilities for associate program directors are as follows:
017	<del>-</del> -	

918 919 920 921 922	II.D.1.g).(1)	must dedicate an average of at least 20 hours per week to the administrative and educational aspects of the educational program, as delegated by the program director, and receive institutional support for this time; (Core)
923 924	II.D.1.g).(2)	must report directly to the program director; and, (Detail)
925 926 927 928	II.D.1.g).(3)	must participate in academic societies and in educational programs designed to enhance their educational and administrative skills. (Detail)
929 930	II.D.2.	Subspecialty Education Coordinators [Section Moved from II.C.2.]
931 932 933 934 935 936 937 938 939 940 941 942 943		In conjunction with division chiefs, the program director must identify a qualified individual, the Subspecialty Education Coordinator, in each of the following subspecialties of internal medicine: cardiology, critical care, endocrinology, hematology, gastroenterology, geriatric medicine, infectious diseases, nephrology, oncology, pulmonary disease, and rheumatology. (Core)  {RC Comment: the RC plans to insert the word "physician" before the word "Subspecialty" (line 588) to clarify that its current requirement refers to <i>physician</i> faculty. In the past, the requirements only defined expectations for the <i>physician</i> faculty. Now that the new CPRs define expectations for <i>physician</i> and <i>non-physician</i> faculty, the RC will insert the word <i>physician</i> to clarify RC what it has always expected, that SECs must be <i>physician</i> faculty.}
944 945	II.D.2.d)	The Subspecialty Education Coordinator must be:
946 947 948	II.D.2.d).(1)	currently certified in the subspecialty by the ABIM, and (Core)
949 950 951 952 953 954	II.D.2.d).(2)	accountable to the program director for coordination of the residents' subspecialty educational experiences in order to accomplish the goals and objectives in the subspecialty. (N.B.: Core Faculty may also serve as Subspecialty Education Coordinators.) (Detail)

Background and Intent: Multiple personnel may be required to effectively administer a program. These may include staff members with clerical skills, project managers, education experts, and staff members to maintain electronic communication for the program. These personnel may support more than one program in more than one discipline.

# III. Resident Appointments

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961 962 III.A. Eligibility Requirements

III.A.1. An applicant must meet one of the following qualifications to be eligible for appointment to an ACGME-accredited program: (Core)

963 964 965 966 967 968 969	III.A.1.a)	graduation from a medical school in the United States or Canada, accredited by the Liaison Committee on Medical Education (LCME) or, graduation from a college of osteopathic medicine in the United States, accredited by the American Osteopathic Association Commission on Osteopathic College Accreditation (AOACOCA); or, (Core)
970	III.A.1.b)	graduation from a medical school outside of the United
971	,	States or Canada, and meeting one of the following additional
972		qualifications: (Core)
973		
974	III.A.1.b).(1)	holds a currently-valid certificate from the Educational
975		Commission for Foreign Medical Graduates (ECFMG)
976		prior to appointment; or, <sup>(Core)</sup>
977 978	III.A.1.b).(2)	holds a full and unrestricted license to practice
979	III.A.1.D).(2)	medicine in the United States licensing jurisdiction in
980		which the ACGME-accredited program is located. (Core)
981		which the Account accordance program to recatour
982	III.A.2.	All prerequisite post-graduate clinical education required for initial
983		entry or transfer into ACGME-accredited residency programs must
984		be completed in ACGME-accredited residency programs, Royal
985		College of Physicians and Surgeons of Canada (RCPSC)-accredited
986		or College of Family Physicians of Canada (CFPC)-accredited
987		residency programs located in Canada, or in residency programs
988		with ACGME International (ACGME-I) Advanced Specialty Accreditation. (Core)
989 990		Accreditation. (68.9)
990	III.A.2.a)	Residency programs must receive verification of each
992	ιιι.Α.Σ.α)	resident's level of competency in the required clinical field
993		using ACGME, CanMEDS, or ACGME-I Milestones evaluations
994		from the prior training program after acceptance but prior to
995		matriculation. (Core)
996		
997		[The Review Committee may further specify prerequisite
998		postgraduate clinical education]
999	Packaraund an	d Intent: Programs with ACGME-I Foundational Accreditation or from

Background and Intent: Programs with ACGME-I Foundational Accreditation or from institutions with ACGME-I accreditation do not qualify unless the program has also achieved ACGME-I Advanced Specialty Accreditation. To ensure entrants into ACGME-accredited programs from ACGME-I programs have attained the prerequisite milestones for this training, they must be from programs that have ACGME-I Advanced Specialty Accreditation.

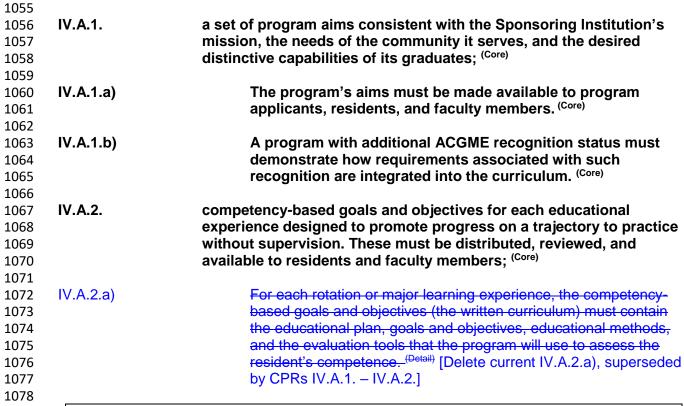
1000 III.A.3. 1001 A physician who has completed a residency program that was not accredited by ACGME, RCPSC, CFPC, or ACGME-I (with Advanced 1002 Specialty Accreditation) may enter an ACGME-accredited residency 1003 program in the same specialty at the PGY-1 level and, at the 1004 1005 discretion of the program director at the ACGME-accredited program and with approval by the GMEC, may be advanced to the 1006 PGY-2 level based on ACGME Milestones evaluations at the ACGME-1007

1008 accredited program. This provision applies only to entry into residency in those specialties for which an initial clinical year is not 1009 required for entry. (Core) 1010 1011 III.B. The program director must not appoint more residents than approved by 1012 the Review Committee. (Core) 1013 1014 1015 [The Review Committee may further specify] 1016 A program must have a minimum of 15 residents enrolled and 1017 III.B.1. participating in the training program at all times. (Detail) [Moved from III.B.2.] 1018 1019 Background and Intent: Temporary complement increases of less than eight weeks are automatically approved by the Review Committee for programs with a status of Continued Accreditation. If residents are not full-time with the program, the resident complement should reflect the FTE. 1020 III.C. **Resident Transfers** 1021 1022 1023 The program must obtain verification of previous educational experiences and a summative competency-based performance evaluation prior to 1024 acceptance of a transferring resident, and Milestones evaluations after 1025 acceptance, but prior to matriculation. (Core) 1026 1027 [The Review Committee may further specify] 1028 1029 III.C.1. 1030 A resident who has satisfactorily completed a preliminary training year should not be appointed to additional years as a preliminary resident. 1031 (Detail) [Moved from II.C.3.] 1032 1033 IV. 1034 **Educational Program** 1035 1036 The ACGME accreditation system is designed to encourage excellence and innovation in graduate medical education regardless of the organizational 1037 1038 affiliation, size, or location of the program. 1039 The educational program must support the development of knowledgeable, skillful 1040 1041 physicians who provide compassionate care. 1042 In addition, the program is expected to define its specific program aims consistent 1043 with the overall mission of its Sponsoring Institution, the needs of the community 1044 it serves, and the distinctive capabilities of physicians it intends to graduate. 1045 While programs must demonstrate substantial compliance with the Common and 1046 specialty-specific Program Requirements, it is recognized that within this 1047 framework, programs may place different emphasis on research, leadership, 1048 1049 public health, etc. It is expected that the program aims will reflect the nuanced program-specific goals for it and its graduates; for example, it is expected that a 1050 program aiming to prepare physician-scientists will have a different curriculum 1051 1052 from one focusing on community health. 1053

The curriculum must contain the following educational components: (Core)

1054

IV.A.



Background and Intent: The trajectory to autonomous practice is documented by Milestones evaluation. The Milestones detail the progress of a resident in attaining skill in each competency domain. They are developed by each specialty group and allow evaluation based on observable behaviors. Milestones are considered formative and should be used to identify learning needs. This may lead to focused or general curricular revision in any given program or to individualized learning plans for any specific resident.

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IV.A.3. delineation of resident responsibilities for patient care, progressive responsibility for patient management, and graded supervision; (Core)

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Background and Intent: These responsibilities may generally be described by PGY level and specifically by Milestones progress as determined by the Clinical Competency Committee. This approach encourages the transition to competency-based education. An advanced learner may be granted more responsibility independent of PGY level and a learner needing more time to accomplish a certain task may do so in a focused rather than global manner.

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IV.A.4. a broad range of structured didactic activities; and, (Core)

1085 1086

IV.A.4.a)

Residents must be provided with protected time to participate in core didactic activities. (Core)

1086 1087 1088

Background and Intent: It is intended that residents will participate in structured didactic activities. It is recognized that there may be circumstances in which this is not possible. Programs should define core didactic activities for which time is

protected and the circumstances in which residents may be excused from these didactic activities. Didactic activities may include, but are not limited to, lectures, conferences, courses, labs, asynchronous learning, simulations, drills, case discussions, grand rounds, didactic teaching, and education in critical appraisal of medical evidence.

IV.A.5. advancement in the residents' knowledge of the basic principles of research, including how research is designed, conducted, evaluated, explained to patients, and applied to patient care. (Core)

IV.B. ACGME Competencies

Background and Intent: The Competencies provide a conceptual framework describing the required domains for a trusted physician to enter autonomous practice. These Competencies are core to the practice of all physicians, although the specifics are further defined by each specialty. The developmental trajectories in each of the Competencies are articulated through the Milestones for each specialty.

IV.B.1. The program must integrate the following ACGME Competencies, including sub-competencies associated with additional ACGME recognition status, into the curriculum: (Core)

IV.B.1.a) Professionalism

Residents must demonstrate a commitment to professionalism and an adherence to ethical principles. (Core)

IV.B.1.a).(1) Residents must demonstrate competence in:

compassion, integrity, and respect for others;

IV.B.1.a).(1).(a)

(Core)

IV.B.1.a).(1).(b) responsiveness to patient needs that supersedes self-interest; (Core)

Background and Intent: This includes the recognition that under certain circumstances, the interests of the patient may be best served by transitioning care to another provider. Examples include fatigue, conflict or duality of interest, not connecting well with a patient, or when another physician would be better for the situation based on skill set or knowledge base.

human diversity; (Core)

1114	IV.B.1.a).(1).(c)	respect for patient privacy and autonomy; (Core)
1116 1117	IV.B.1.a).(1).(d)	accountability to patients, society, and the
1117	1V.D.1.aj.(1j.(u)	profession; (Core)
1119		
1120	IV.B.1.a).(1).(e)	respect and responsiveness to a broad patient
1121		population, including all manifestations of

1124 1125	IV.B.1.a).(1).(f)	ability to recognize and develop a plan for one's own personal and professional well-being; and,
1126 1127		(6616)
1128 1129	IV.B.1.a).(1).(g)	appropriately disclosing and addressing conflict or duality of interest. (Core)
1130		·
1131	IV.B.1.b)	Patient Care and Procedural Skills

Background and Intent: Quality patient care is safe, effective, timely, efficient, patient-centered, equitable, and designed to improve population health, while reducing per capita costs. (See the Institute of Medicine [IOM]'s *Crossing the Quality Chasm: A New Health System for the 21st Century*, 2001 and Berwick D, Nolan T, Whittington J. *The Triple Aim: care, cost, and quality. Health Affairs.* 2008;27(3):759-769.). In addition, there should be a focus on improving the clinician's well-being as a means to improve patient care and reduce burnout among residents, fellows, and practicing physicians.

These organizing principles inform the Common Program Requirements across all Competency domains. Specific content is determined by the Review Committees with input from the appropriate professional societies, certifying boards, and the community.

1133		
1134	IV.B.1.b).(1)	Residents must be able to provide patient care that is
1135		compassionate, appropriate, and effective for the
1136		treatment of health problems and the promotion of
1137		health. <sup>(Core)</sup>
1138		
1139		[The Review Committee must further specify]
1140		
1141	IV.B.1.b).(1).(a)	Residents are expected to demonstrate the ability
1142		to manage patients:
1143		
1144	IV.B.1.b).(1).(a).(i)	in a variety of roles within a health system
1145		with progressive responsibility to include
1146		serving as the direct provider, the leader or
1147		member of a multi-disciplinary team of
1148		providers, a consultant to other physicians,
1149		and a teacher to the patient and other
1150		physicians; (Outcome)
1151		
1152	IV.B.1.b).(1).(a).(ii)	in the prevention, counseling, detection, and
1153		diagnosis and treatment of gender-specific
1154		diseases; (Outcome)
1155	IV D 4 E) (4) (-) ("")	to a contato of booth come and there is to should
1156	IV.B.1.b).(1).(a).(iii)	in a variety of health care settings to include
1157		the inpatient ward, the critical care units, the
1158		emergency setting and the ambulatory
1159		setting; (Outcome)
1160		

1161 1162 1163 1164 1165 1166 1167	IV.B.1.b).(1).(a).(iv)	across the spectrum of clinical disorders seen in the practice of general internal medicine including the subspecialties of internal medicine and non-internal medicine specialties in both inpatient and ambulatory settings; (Outcome)
1168 1169 1170	IV.B.1.b).(1).(a).(v)	using clinical skills of interviewing and physical examination; and, (Outcome)
1171 1172 1173	IV.B.1.b).(1).(a).(vi)	by caring for a sufficient number of undifferentiated acutely and severely ill patients. (Outcome)
1174 1175 1176 1177	IV.B.1.b).(2)	Residents must be able to perform all medical, diagnostic, and surgical procedures considered essential for the area of practice. (Core)
1178 1179		[The Review Committee may further specify]
1180 1181 1182 1183	IV.B.1.b).(2).(a)	Residents are expected to demonstrate the ability to manage patients:
1184 1185 1186	IV.B.1.b).(2).(a).(i)	using the laboratory and imaging techniques appropriately; and, (Outcome)
1187 1188 1189 1190	IV.B.1.b).(2).(a).(ii)	by demonstrating competence in the performance of procedures mandated by the ABIM. (Outcome)
1191 1192 1193	IV.B.1.b).(2).(b)	Residents must treat their patient's conditions with practices that are safe, scientifically based, effective, efficient, timely, and cost effective. (Outcome)
1194 1195	IV.B.1.c)	Medical Knowledge
1196 1197 1198 1199 1200		Residents must demonstrate knowledge of established and evolving biomedical, clinical, epidemiological and social-behavioral sciences, as well as the application of this knowledge to patient care. (Core)
1201 1202 1203		[The Review Committee must further specify]
1204 1205 1206	IV.B.1.c).(1)	Residents are expected to demonstrate a level of expertise in the knowledge of those areas appropriate for an internal medicine specialist, specifically: (Outcome)
1207 1208 1209 1210 1211	IV.B.1.c).(1).(a)	knowledge of the broad spectrum of clinical disorders seen in the practice of general internal medicine; and, (Outcome)

1212 1213 1214 1215 1216 1217	IV.B.1.c).(1).(b)	knowledge of the core content of general internal medicine which includes the internal medicine subspecialties, non-internal medicine specialties, and relevant non-clinical topics at a level sufficient to practice internal medicine. (Outcome)
1218 1219	IV.B.1.c).(2)	Residents are expected to demonstrate sufficient knowledge to:
1220 1221 1222	IV.B.1.c).(2).(a)	evaluate patients with an undiagnosed and undifferentiated presentation; (Outcome)
1223 1224 1225	IV.B.1.c).(2).(b)	treat medical conditions commonly managed by internists; (Outcome)
1226 1227 1228	IV.B.1.c).(2).(c)	provide basic preventive care; (Outcome)
1229 1230	IV.B.1.c).(2).(d)	interpret basic clinical tests and images; (Outcome)
1231 1232 1233	IV.B.1.c).(2).(e)	recognize and provide initial management of emergency medical problems; (Outcome))
1234 1235	IV.B.1.c).(2).(f)	use common pharmacotherapy; and, (Outcome)
1236 1237 1238	IV.B.1.c).(2).(g)	appropriately use and perform diagnostic and therapeutic procedures. (Outcome)
1238 1239 1240	IV.B.1.d)	Practice-based Learning and Improvement
1241 1242 1243 1244 1245		Residents must demonstrate the ability to investigate and evaluate their care of patients, to appraise and assimilate scientific evidence, and to continuously improve patient care based on constant self-evaluation and lifelong learning. (Core)

Background and Intent: Practice-based learning and improvement is one of the defining characteristics of being a physician. It is the ability to investigate and evaluate the care of patients, to appraise and assimilate scientific evidence, and to continuously improve patient care based on constant self-evaluation and lifelong learning.

The intention of this Competency is to help a physician develop the habits of mind required to continuously pursue quality improvement, well past the completion of residency.

1246	IV.B.1.d).(1)	Residents must demonstrate competence in:
1248 1249 1250	IV.B.1.d).(1).(a)	identifying strengths, deficiencies, and limits in one's knowledge and expertise; (Core)
1251 1252 1253	IV.B.1.d).(1).(b)	setting learning and improvement goals; (Core)

1254	IV.B.1.d).(1).(c)	identifying and performing appropriate learning
1255		activities; (Core)
1256 1257	IV.B.1.d).(1).(d)	systematically analyzing practice using quality
1257	1V.B.1.a).(1).(a)	improvement methods, and implementing
1259		changes with the goal of practice improvement;
1260		(Core)
1261		
1262	IV.B.1.d).(1).(e)	incorporating feedback and formative
1263		evaluation into daily practice; (Core)
1264		
1265	IV.B.1.d).(1).(f)	locating, appraising, and assimilating evidence
1266		from scientific studies related to their patients'
1267		health problems; and, <sup>(Core)</sup>
1268	IV B 4 d) (4) (a)	using information technology to entimize
1269 1270	IV.B.1.d).(1).(g)	using information technology to optimize learning. (Core)
1270		learning.
1271		[The Review Committee may further specify by adding to the list of
1273		sub-competencies]
1274		
1275	IV.B.1.e)	Interpersonal and Communication Skills
1276		
1277		Residents must demonstrate interpersonal and
1278		communication skills that result in the effective exchange of
1279		information and collaboration with patients, their families,
1280		and health professionals. <sup>(Core)</sup>
1281 1282	IV.B.1.e).(1)	Residents must demonstrate competence in:
1282	IV.B.1.e).(1)	Residents must demonstrate competence in.
1284	IV.B.1.e).(1).(a)	communicating effectively with patients,
1285		families, and the public, as appropriate, across
1286		a broad range of socioeconomic and cultural
1287		backgrounds; (Core)
1288		
1289	IV.B.1.e).(1).(b)	communicating effectively with physicians,
1290		other health professionals, and health-related
1291		agencies; (Core)
1292	IV B 4 a) (4) (a)	warking offectively as a member or leader of a
1293 1294	IV.B.1.e).(1).(c)	working effectively as a member or leader of a health care team or other professional group;
1295		(Core)
1296		
1297	IV.B.1.e).(1).(d)	educating patients, families, students,
1298	, \ , \ , \ ,	residents, and other health professionals; (Core)
1299		•
1300	IV.B.1.e).(1).(e)	acting in a consultative role to other physicians
1301		and health professionals; and, (Core)
1302	N/ <b>D</b> / \ \ / \ / \	
1303	IV.B.1.e).(1).(f)	maintaining comprehensive, timely, and legible
1304		medical records, if applicable. (Core)

1305
1306 IV.B.1.e).(2)

Residents must learn to communicate with patients
and families to partner with them to assess their care
goals, including, when appropriate, end-of-life goals.
(Core)

[The Review Committee may further specify by adding to the list of
sub-competencies]

Background and Intent: When there are no more medications or interventions that can achieve a patient's goals or provide meaningful improvements in quality or length of life, a discussion about the patient's goals, values, and choices surrounding the end of life is one of the most important conversations that can occur. Residents must learn to participate effectively and compassionately in these meaningful human interactions, for the sake of their patients and themselves.

Programs may teach this skill through direct clinical experience, simulation, or other means of active learning.

IV.B.1.f)	Systems-based Practice
	Residents must demonstrate an awareness of and
	responsiveness to the larger context and system of health
	care, including the social determinants of health, as well as
	the ability to call effectively on other resources to provide
	optimal health care. (Core)
IV.B.1.f).(1)	Residents must demonstrate competence in:
IV.B.1.f).(1).(a)	working effectively in various health care
	delivery settings and systems relevant to their
	clinical specialty; (Core)
	• • • • • • • • • • • • • • • • • • •
	IV.B.1.f).(1)

Background and Intent: Medical practice occurs in the context of an increasingly complex clinical care environment where optimal patient care requires attention to compliance with external and internal administrative and regulatory requirements. Examples might include attention to hand hygiene, timely completion of medical records, etc.

IV.B.1.f).(1).(b)

coordinating patient care across the health care continuum and beyond as relevant to their clinical specialty; (Core)

Background and Intent: Every patient deserves to be treated as a whole person. Therefore it is recognized that any one component of the health care system does not meet the totality of the patient's needs. An appropriate transition plan requires coordination and forethought by an interdisciplinary team. The patient benefits from proper care and the system benefits from proper use of resources.

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1335 1336 1337	IV.B.1.f).(1).(c	advocating for quality patient care and optimal patient care systems; (Core)
1338 1339 1340 1341	IV.B.1.f).(1).(d	working in interprofessional teams to enhance patient safety and improve patient care quality;  (Core)
1342 1343 1344	IV.B.1.f).(1).(e	participating in identifying system errors and implementing potential systems solutions; (Core)
1345 1346 1347 1348 1349	IV.B.1.f).(1).(f)	incorporating considerations of value, cost awareness, delivery and payment, and risk-benefit analysis in patient and/or population-based care as appropriate; and, (Core)
1350 1351 1352 1353	IV.B.1.f).(1).(g	understanding health care finances and its impact on individual patients' health decisions.
1354 1355 1356 1357 1358	IV.B.1.f).(1).(h)	work in teams and effectively transmit necessary clinical information to ensure safe and proper care of patients including the transition of care between settings; and, (Outcome) [Moved from IV.A.5.f).(7)]
1359 1360 1361	IV.B.1.f).(1).(i)	recognize and function effectively in high-quality care systems. (Outcome)-[Moved from IV.A.5.f).(8)]
1362 1363 1364 1365 1366 1367 1368	IV.B.1.f).(2)	Residents must learn to advocate for patients within the health care system to achieve the patient's and family's care goals, including, when appropriate, end-of-life goals. (Core)  [The Review Committee may further specify by adding to the list of sub-competencies]
1369 1370 1371	IV.C.	Curriculum Organization and Resident Experiences
1372 1373 1374 1375	IV.C.1.	The curriculum must be structured to optimize resident educational experiences, the length of these experiences, and supervisory continuity. (Core)
1376 1377		[The Review Committee may further specify]
	Background	d and Intent: In some specialties frequent rotational transitions

Background and Intent: In some specialties, frequent rotational transitions, inadequate continuity of faculty member supervision, and dispersed patient locations within the hospital have adversely affected optimal resident education and effective team-based care. The need for patient care continuity varies from specialty to specialty and by clinical situation, and may be addressed by the individual Review Committee.

1378 1379

[The Review Committee may specify required didactic and clinical experiences]

1200			
1380 1381	IV.C.2.	Residency training is primarily an educational experience in patient-	
1382		centered care. The educational efforts of faculty and residents should	
1383		enhance the quality of patient care, and the education of the residents. At	
1384		least 1/3 of the residency training must occur in the ambulatory setting	
1385		and at least 1/3 must occur in the inpatient setting. Emergency medicine	
1386		may count for no more than two weeks toward the required 1/3	
1387		ambulatory time. (Detail)	
1388			
1389	IV.C.3.	The curriculum must ensure that each resident has sufficient clinical	
1390		exposure to the diagnostic and therapeutic methods of each of the	
1391		recognized internal medicine subspecialties. (Core)	
1392	N / O /		
1393	IV.C.4.	Educational venues and strategies	
1394	11/05		
1395	IV.C.5.	The sponsoring institution and participating sites must provide the	
1396		resources to ensure the implementation of the following:	
1397	IV.C.6.	Desidents' comice recognibilities must be limited to notice to far whom	
1398	17.0.6.	Residents' service responsibilities must be limited to patients for whom the teaching service has diagnostic and therapeutic responsibility. (N.B.:	
1399 1400		Teaching Service has diagnostic and therapeutic responsibility. (N.b.:  Teaching Service is defined as those patients for whom internal medicine	
1400		residents [PGY 1, 2, or 3] routinely provide care). (Core) [Moved from	
1401		I.A.2.h).(2)]	
1403		1.74.2.11).(2)]	
1404	IV.C.6.a)	Residents must not be assigned more than two months of night	
1405	14.0.0.4)	float during any year of training, or more than four months of night	
1406		float over the three years of residency training. Residents must not	
1407		be assigned to more than one month of consecutive night float	
1408		rotation. (Core) [Moved from I.A.2.h).(3)]	
1409		7.77	
1410	IV.C.6.b)	Residents should not be required to relate to an excessive number	
1411		of physicians of record. (Core) [Moved from I.A.2.h).(4)]	
1412			
1413	IV.C.6.c)	Residents from other specialties must not supervise internal	
1414		medicine residents on any internal medicine inpatient rotation.	
1415		(Core) [Moved from I.A.2.h).(5)]	
1416	N / O O N		
1417	IV.C.6.d)	On inpatient rotations: [Moved from I.A.2.h)(6)(a-j)]	
1418	I// C C 4/ (4/	a first year resident must not be assigned many than five	
1419	IV.C.6.d).(1)	a first-year resident must not be assigned more than five new patients per admitting day; an additional two patients	
1420			
1421 1422		may be assigned if they are in-house transfers from the medical services; (Core)	
1423	IV.C.6.d).(2)	a first-year resident must not be assigned more than eight	
1423	. v . O . O . O . (2)	new patients in a 48-hour period; (Core)	
1425		non patients in a 10 flour period,	
1426	IV.C.6.d).(2).(a)	a first-year resident must not be responsible for the	
1427	/ ( / (=/	ongoing care of more than 10 patients; (Core)	
1428			
1429	IV.C.6.d).(2).(b)	when supervising more than one first-year resident,	
1430		the supervising resident must not be responsible for	

1431 1432 1433 1434 1435		the supervision or admission of more than 10 new patients and four transfer patients per admitting day or more than 16 new patients in a 48-hour period; (Core)
1435 1436 1437 1438 1439	IV.C.6.d).(2).(c)	when supervising one first-year resident, the supervising resident must not be responsible for the ongoing care of more than 14 patients; (Core)
1440 1441 1442 1443	IV.C.6.d).(2).(d)	when supervising more than one first-year resident, the supervising resident must not be responsible for the ongoing care of more than 20 patients; (Core)
1444 1445 1446 1447 1448 1449 1450 1451 1452	IV.C.6.d).(2).(e)	residents must write all orders for patients under their care, with appropriate supervision by the attending physician. In those unusual circumstances when an attending physician or subspecialty resident writes an order on a resident's patient, the attending or subspecialty resident must communicate his or her action to the resident in a timely manner; (Core)
1453 1454 1455 1456 1457 1458 1459 1460	IV.C.6.d).(2).(f)	second- or third-year internal medicine residents or other appropriate supervisory physicians (e.g., subspecialty residents or attendings) with documented experience appropriate to the acuity, complexity, and severity of patient illness must be available at all times on site to supervise first-year residents; (Core)
1461 1462 1463 1464 1465 1466	IV.C.6.d).(2).(g)	each physician of record has the responsibility to make management rounds on his or her patients and to communicate effectively with the residents participating in the care of these patients at a frequency appropriate to the changing care needs of the patients; (Core)
1468 1469 1470	IV.C.6.d).(2).(h)	total required transplant rotations in dedicated units should not exceed one month in three years. (Detail)
1471 1472 1473 1474	IV.C.6.d).(3)	Experiences must include required critical care rotations (e.g., medical or respiratory intensive care units, cardiac care units). (Core) [Moved from IV.A.2.c)(1)(a)]
1475 1476 1477 1478 1479	IV.C.6.d).(3).(a)	These experiences cannot be fewer than three months and more than six months over the 36 months of training. (Detail) [Moved from IV.A.2.c)(1)(a)]

1480	IV.C.6.d).(4)	Experience must include exposure to each of the internal
1481		medicine subspecialties and neurology. (Core) [Moved from
1482		IV.A.2.c).(1).(b)]
1483		7 ( 7 ( 72
1484	IV.C.6.d).(5)	Experience must include an assignment in geriatric
1485	11.0.0.0.0)	medicine. (Core) [Moved from IV.A.2.c)(1)(c)]
1486		[woved from 1 v.A.2.0)(1)(0)]
	IV C e d) (e)	Evacriance must include expertunities for experience in
1487	IV.C.6.d).(6)	Experience must include opportunities for experience in
1488		psychiatry, allergy/immunology, dermatology, medical
1489		ophthalmology, office gynecology, otorhinolaryngology,
1490		non-operative orthopedics, palliative medicine, sleep
1491		medicine, and rehabilitation medicine. (Detail) [Moved from
1492		IV.A.2.c)(1)(d)]
1493		, , , , , , , , , , , , , , , , , , ,
1494	IV.C.6.d).(7)	Experience must include opportunities to demonstrate
1495		competence in the performance of procedures listed by the
1496		ABIM as requiring only knowledge and interpretation; (Detail)
1497		[Moved from IV.A.2.c)(1)(e)]
		[Moved Hoff IV.A.2.0)(T)(e)]
1498	1/ / C C -1/ (0)	
1499	IV.C.6.d).(8)	Experience must include clinical experiences in outpatient
1500		chronic disease management, preventive health, patient
1501		counseling, and common acute ambulatory problems. (Core)
1502		[Moved from IV.A.2.c)(1)(f)]
1503		
1504	IV.C.6.d).(9)	Experiences must include a longitudinal continuity
1505		experience in which residents develop a continuous, long-
1506		term therapeutic relationship with a panel of general
1507		internal medicine patients. (Core) [Moved from
1508		IV.A.2.c).(1).(g)]
1509		17.7 (.2.5).(17.(9)]
1510	IV.C.6.d).(10)	Programs must develop models and schedules for
1510	14.0.0.0).(10)	ambulatory training that minimize conflicting inpatient and
1512		outpatient responsibilities. (Detail) [Moved from
1513		IV.A.2.c).(1).(g).(i)]
1514	N/ 0 0 N // 40	
1515	IV.C.6.d).(11)	Each resident's longitudinal continuity experience: [Moved
1516		from IV.A.2.c).(1).(g).(ii)]
1517		
1518	IV.C.6.d).(11).(a)	must include the resident serving as the primary
1519		physician for a panel of patients, with responsibility
1520		for chronic disease management, management of
1521		acute health problems, and preventive health care
1522		for their patients; (Detail) [Moved from
1523		IV.A.2.c).(1).(g).(ii).(a)]
1524		
1525	IV.C.6.d).(11).(b)	should not be interrupted by more than a month,
1526	14.0.0.4).(11).(0)	not inclusive of vacation; (Detail) [Moved from
1527		IV.A.2.c).(1).(g).(ii).(b)]
1528	IV C 6 d) (11) (a)	must include a minimum of 420 distinct half days
1529	IV.C.6.d).(11).(c)	must include a minimum of 130 distinct half-day
1530		outpatient sessions, extending at least over a 30-

1531 1532 1533 1534		month period, devoted to longitudinal care of the residents' panel of patients; (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(c)]
1535 1536 1537 1538 1539 1540 1541 1542	IV.C.6.d).(11).(d)	must include evaluation of performance data for each resident's continuity panel of patients relating to both chronic disease management and preventive health care. Residents must receive faculty guidance for developing a data-based action plan and evaluate this plan at least twice a year;   [Moved from IV.A.2.c).(1).(g).(ii).(d)]
1542 1543 1544 1545 1546 1547 1548 1549 1550	IV.C.6.d).(11).(e)	must include resident participation in coordination of care across health care settings. Residents should be accessible to participate in the management of their continuity panel of patients between outpatient visits. There must be systems of care to provide coverage of urgent problems when a resident is not readily available; (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(e)]
1552 1553 1554 1555 1556	IV.C.6.d).(11).(f)	must include supervision by faculty who develop a longitudinal relationship with residents throughout the duration of their continuity experience; (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(f)]
1557 1558 1559 1560	IV.C.6.d).(11).(g)	must maintain a ratio of residents or other learners to faculty preceptors not to exceed 4:1; (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(g)]
1561 1562 1563	IV.C.6.d).(11).(h)	must have sufficient supervision and teaching; (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(h)]
1564 1565 1566 1567 1568	IV.C.6.d).(11).(h).(i)	Faculty must not have other patient care duties while supervising more than two residents or other learners, and (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(h).(i)]
1569 1570 1571 1572 1573	IV.C.6.d).(11).(h).(ii)	Other faculty responsibilities must not detract from the supervision and teaching of residents. (Detail) [Moved from IV.A.2.c).(1).(g).(ii).(h).(ii)]
1574 1575 1576 1577 1578 1579	IV.C.6.d).(12)	Internal medicine residents must be assigned to emergency medicine (Core) for at least four weeks of direct experience in blocks of not less than two weeks. (Detail) [Moved and combined from IV.A.2.c)(1)(h) and IV.A.2.c)(1)(h)(i)]

1580 1581 1582 1583	IV.C.6.d).(13)	Total required emergency medicine experience must not exceed two months in three years of training. (Detail) [Moved from IV.A.2.c).(1).(h).(iii)]
1584 1585 1586 1587 1588 1589 1590	IV.C.6.d).(14)	Internal medicine residents assigned to emergency medicine must have first-contact responsibility for a sufficient number of unselected patients to meet the educational needs of internal medicine residents. Triage by other physicians prior to this contact is unacceptable. (Detail) [Moved from IV.A.2.c)(1)(h)(ii)]
1591 1592 1593 1594	IV.C.6.d).(15)	The core curriculum must include a didactic program that is based upon the core knowledge content of internal medicine. (Core) [Moved from IV.A.3.a)]
1595 1596 1597 1598 1599 1600	IV.C.6.d).(15).(a)	The didactic program may include lectures, web-based content, pod casts, etc. The program must afford each resident an opportunity to review all of the core curriculum topics. (Detail) [Moved from IV.A.3.a).(1)]
1601 1602 1603 1604 1605 1606	IV.C.6.d).(15).(b)	Residents must have the opportunity to participate in morning report, grand rounds, journal club, and morbidity and mortality (or quality improvement) conferences, all of which must involve faculty. (Detail) [Moved from IV.A.3.a).(2)]
1607 1608 1609 1610 1611 1612	IV.C.6.d).(15).(c)	The program must provide opportunities for residents to interact with other residents and faculty in educational sessions at a frequency sufficient for peer-peer and peer-faculty interaction. (Detail) [Moved from IV.A.3.a).(3)]
1613 1614 1615 1616 1617 1618	IV.C.6.d).(16)	Patient based teaching must include direct interaction between resident and attending, bedside teaching, discussion of pathophysiology, and the use of current evidence in diagnostic and therapeutic decisions. (Core) [Moved from IV.A.3.b)]
1619		The teaching must be:
1620 1621 1622 1623 1624	IV.C.6.d).(16).(a)	formally conducted on all inpatient, outpatient and consultative services, and (Detail) [Moved from IV.A.3.b).(1)]
1624 1625 1626 1627 1628 1629 1630	IV.C.6.d).(16).(b)	conducted with a frequency and duration sufficient to ensure a meaningful and continuous teaching relationship between the assigned teaching attending and resident. (Detail) [Moved from IV.A.3.b).(1)]

1631	IV.D.	Scholarship
1632		
1633		Medicine is both an art and a science. The physician is a humanistic
1634		scientist who cares for patients. This requires the ability to think critically,
1635		evaluate the literature, appropriately assimilate new knowledge, and
1636		practice lifelong learning. The program and faculty must create an
1637		environment that fosters the acquisition of such skills through resident
1638		participation in scholarly activities. Scholarly activities may include
1639		discovery, integration, application, and teaching.
1640		
1641		The ACGME recognizes the diversity of residencies and anticipates that
1642		programs prepare physicians for a variety of roles, including clinicians,
1643		scientists, and educators. It is expected that the program's scholarship will
1644		reflect its mission(s) and aims, and the needs of the community it serves.
1645		For example, some programs may concentrate their scholarly activity on
1646		quality improvement, population health, and/or teaching, while other
1647		programs might choose to utilize more classic forms of biomedical
1648		research as the focus for scholarship.
1649		
1650	IV.D.1.	Program Responsibilities
1651		
1652	IV.D.1.a)	The program must demonstrate evidence of scholarly
1653		activities consistent with its mission(s) and aims. (Core)
1654		
1655	IV.D.1.b)	The program must allocate adequate resources to facilitate
1656		resident and faculty involvement in scholarly activities. (Core)
1657		
1658		[The Review Committee may further specify]
1659		
1660	IV.D.1.c)	The curriculum must advance residents' knowledge and
1661		practice of the scholarly approach to evidence-based patient
1662		care. (Core)
1663		

Background and Intent: The scholarly approach can be defined as a synthesis of teaching, learning, and research with the aim of encouraging curiosity and critical thinking based on an understanding of physiology, pathophysiology, differential diagnosis, treatments, treatment alternatives, efficiency of care, and patient safety. While some faculty members are responsible for fulfilling the traditional elements of scholarship through research, integration, and teaching, all faculty members are responsible for advancing residents' scholarly approach to patient care.

Elements of a scholarly approach to patient care include:

- Asking meaningful questions to stimulate residents to utilize learning resources to create a differential diagnosis, a diagnostic algorithm, and treatment plan
- Challenging the evidence that the residents use to reach their medical decisions so that they understand the benefits and limits of the medical literature
- When appropriate, dissemination of scholarly learning in a peer-reviewed manner (publication or presentation)
- Improving resident learning by encouraging them to teach using a scholarly approach

The scholarly approach to patient care begins with curiosity, is grounded in the principles of evidence-based medicine, expands the knowledge base through dissemination, and develops the habits of life-long learning by encouraging residents to be scholarly teachers.

IV.D.2.	Faculty Scholarly Activity
IV.D.2.a)	Among their scholarly activity, programs must have efforts in at least three of the following domains: (Core)
	Research in basic science, education, translational
	science, patient care, or population health
	Peer-reviewed grants
	Quality improvement and/or patient safety initiatives
	<ul> <li>Systematic reviews, meta-analyses, review articles,</li> </ul>
	chapters in medical textbooks, or case reports
	Creation of curricula, evaluation tools, didactic
	educational activities, or electronic educational
	materials
	<ul> <li>Contribution to professional committees, educationa</li> </ul>
	organizations, or editorial boards
	<ul> <li>Innovations in education</li> </ul>
N/ D 0 k)	The resonant most demonstrate discomination of colonium
IV.D.2.b)	The program must demonstrate dissemination of scholarly
	activity within and external to the program by the following methods:
	metrious.
	[Review Committee will choose to require either IV.D.2.b).(1) or
	both IV.D.2.b).(1) and IV.D.2.b).(2)]

Background and Intent: For the purposes of education, metrics of scholarly activity represent one of the surrogates for the program's effectiveness in the creation of an environment of inquiry that advances the residents' scholarly approach to patient care. The Review Committee will evaluate the dissemination of scholarship for the program as a whole, not for individual faculty members, with the goal of assessing the effectiveness of the creation of such an environment. The ACGME recognizes that there may be differences in scholarship requirements between different specialties and between residencies and fellowships in the same specialty.

1690 IV.D.2.b).(1) faculty participation in grand rounds, posters, 1691 1692 workshops, quality improvement presentations, podium presentations, grant leadership, non-peer-1693 reviewed print/electronic resources, articles or 1694 1695 publications, book chapters, textbooks, webinars, service on professional committees, or serving as a 1696 iournal reviewer, iournal editorial board member, or 1697 editor. (Outcome)‡ 1698 1699 1700 IV.D.2.b).(2) peer-reviewed publication. (Outcome)

1701 1702 IV.D.3. Resident Scholarly Activity 1703 1704 IV.D.3.a) Residents must partic

Residents must participate in scholarship. Each graduating resident should have a scholarly activity that is disseminated as further described in IV.D.2.b).(1) or IV.D.2.b).(2). (Core)

[The Review Committee may further specify]

Background and Intent: While some Review Committees may accept local dissemination of resident scholarship, others may require external dissemination.

1710 1711 **V. Evaluation** 

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1713 V.A. Resident Evaluation

1715 V.A.1. Feedback and Evaluation

## **Background and Intent:**

Feedback is ongoing information provided regarding aspects of one's performance or understanding. The faculty empower residents to provide much of that feedback themselves in a spirit of continuous learning and self-reflection. Feedback from faculty members in the context of routine clinical care should be frequent, and need not always be formally documented.

Formative and summative evaluation have distinct definitions. Formative evaluation is monitoring resident learning and providing ongoing feedback that can be used by residents to improve their learning in the context of provision of patient care or other educational opportunities. More specifically, formative evaluations help:

- residents identify their strengths and weaknesses and target areas that need work
- program directors and faculty members recognize where residents are struggling and address problems immediately

Summative evaluation is evaluating a resident's learning by comparing the residents against the goals and objectives of the rotation and program, respectively. Summative evaluation is utilized to make decisions about promotion to the next level of training, or program completion.

End-of-rotation and end-of-year evaluations have both summative and formative components. Information from a summative evaluation can be used formatively when residents or faculty members use it to guide their efforts and activities in subsequent rotations and to successfully complete the residency program.

Feedback, formative evaluation, and summative evaluation compare intentions with accomplishments, enabling the transformation of a neophyte physician to one with growing expertise.

V.A.1.a)	Faculty must directly observe, evaluate, and frequently provide feedback on resident performance during each rotation or similar educational assignment. (Core)
throughout the c members to reinf deficiencies. This to achieve the Mi	Intent: Faculty members should provide feedback frequently ourse of each rotation. Residents require feedback from faculty force well-performed duties and tasks, as well as to correct is feedback will allow for the development of the learner as they strive elestones. More frequent feedback is strongly encouraged for two deficiencies that may result in a poor final rotation evaluation.
V.A.1.b)	Evaluation must be documented at the completion of the assignment. (Core)
V.A.1.b).(1)	For rotations of greater than two months in duration, evaluation must be documented at least every two months. (Core)
V.A.1.b).(2)	Longitudinal experiences, such as continuity clinic in the context of other clinical responsibilities, must be evaluated at least every three months and at completion. (Core)
V.A.1.b).(3)	The faculty must discuss this evaluation with the resident at the completion of the assignment. (Core) [Delete current V.A.2.a)(1), superseded by CPR V.A.1.b)]
V.A.1.b).(4)	Resident performance in continuity clinic must be reviewed with them verbally and in writing on at least a semiannual basis. (Detail) [Delete current V.A.2.a)(2), superseded by CPR V.A.1.b)(2)]
V.A.1.c)	The program must be organized to provide an objective performance evaluation based on the Competencies and the specialty-specific Milestones, and must: (Core)
V.A.1.c).(1)	use multiple evaluators (e.g., faculty members, peers, patients, self, and other professional staff members); and, (Core)
V.A.1.c).(2)	provide that information to the Clinical Competency Committee for its synthesis of progressive resident performance and improvement toward unsupervised practice. (Core)
V.A.1.d)	The program director or their designee, with input from the Clinical Competency Committee, must:
V.A.1.d).(1)	meet with and review with each resident their documented semi-annual evaluation of performance,

1761		including progress along the specialty-specific
1762		Milestones; <sup>(Core)</sup>
1763		
1764	V.A.1.d).(2)	assist residents in developing individualized learning
1765		plans to capitalize on their strengths and identify areas
1766		for growth; and, (Core)
1767		
1768	V.A.1.d).(3)	develop plans for residents failing to progress,
1769		following institutional policies and procedures. (Core)
1770		

Background and Intent: Learning is an active process that requires effort from the teacher and the learner. Faculty members evaluate a resident's performance at least at the end of each rotation. The program director or their designee will review those evaluations, including their progress on the Milestones, at a minimum of every six months. Residents should be encouraged to reflect upon the evaluation, using the information to reinforce well-performed tasks or knowledge or to modify deficiencies in knowledge or practice. Working together with the faculty members, residents should develop an individualized learning plan.

Residents who are experiencing difficulties with achieving progress along the Milestones may require intervention to address specific deficiencies. Such intervention, documented in an individual remediation plan developed by the program director or a faculty mentor and the resident, will take a variety of forms based on the specific learning needs of the resident. However, the ACGME recognizes that there are situations which require more significant intervention that may alter the time course of resident progression. To ensure due process, it is essential that the program director follow institutional policies and procedures.

1771		
1772	V.A.1.e)	At least annually, there must be a summative evaluation of
1773		each resident's readiness to progress to the next year of the
1774		program. <sup>(Core)</sup>
1775		
1776	V.A.1.f)	The evaluations of resident performance must be accessible
1777		for review by the resident. <sup>(Core)</sup>
1778		
1779		The Review Committee may further specify under any
1780		requirement in V.A.1V.A.1.f)]
1781		
1782	V.A.1.g)	The program must assess the resident in data gathering, clinical
1783	•	reasoning, patient management and procedures in both the
1784		inpatient and outpatient setting. (Core) [Moved from
1785		V.A.2.b).(1).(a).(i)]
1786		-7 ( 7 ( 7 ( 71
1787	V.A.1.h)	The record of evaluation must include a logbook or an equivalent
1788	· ,	method to demonstrate that each resident has achieved
1789		competence in the performance of invasive procedures. (Detail)
1790		[Moved from V.A.2.d)]
1,30		[100700 110111 7.7 (.2.0/]
1791	V.A.1.h).(2)	Patient care:
1792	/ ( /	
1/92		

1793 1794 1795	<del>V.A.1.h).(2).(a)</del>	This assessment must involve direct observation of resident-patient encounters. (Detail) [Deleted current V.A.2.b).(1).(a).(ii), superseded by CPR V.A.1.a)]
1796 1797 1798	V.A.1.h).(3)	Medical knowledge: [Moved from V.A.2.b).(1).(b-f)]
1798 1799 1800 1801 1802 1803 1804 1805	V.A.1.h).(3).(a)	The program must use an objective validated formative assessment method (e.g., in-service training examination, chart stimulated recall). The same formative assessment method must be administered at least twice during the training program. (Detail)
1806 1807	V.A.1.h).(4)	Practice-based learning and improvement:
1808 1809		The program must assess resident performance in:
1810 1811	<del>V.A.1.h).(4).(a)</del>	application of evidence to patient care, (Detail)
1812 1813	<del>V.A.1.h).(4).(b)</del>	practice improvement, (Detail)
1814 1815 1816	<del>V.A.1.h).(4).(c)</del>	teaching skills involving peers and patients, and (Detail)
1817 1818	V.A.1.h).(4).(d)	scholarship. (Detail)
1819 1820 1821	<del>V.A.1.h).(4).(e)</del>	Assessment of practice must include use of performance data. (Detail)
1822 1823	V.A.1.h).(5)	Interpersonal and communication skills:
1824 1825 1826		The program must assess resident performance in the following:
1827 1828	<del>V.A.1.h).(5).(a)</del>	communication with patient and family, (Detail)
1829 1830	<del>V.A.1.h).(5).(b)</del>	teamwork, (Detail)
1831 1832 1833	<del>V.A.1.h).(5).(c)</del>	communication with peers, including transitions in care, and $^{\scriptsize (Detail)}$
1834 1835	<del>V.A.1.h).(5).(d)</del>	record keeping. (Detail)
1836 1837 1838 1839 1840	V.A.1.h).(5).(e)	Assessment must include both direct observation and multi-source evaluation (including at least patients, peers and non-physician team members).
1841 1842	V.A.1.h).(6)	Professionalism:
1843		The program must assess the resident in the following:

1844			
1845	<del>V.A.1.h).(6).(a)</del>	honesty and integrity, (Detail)	
1846	ν. <i>γ</i> (ο).(α)	Honesty and integrity,	
1847	<del>V.A.1.h).(6).(b)</del>	ability to meet professional responsibilities, (Detail)	)
1848		asimy to most professional responsibilities,	
1849	V.A.1.h).(6).(c)	ability to maintain appropriate professional	
1850	, (-)-(-)	relationships with patients and colleagues, and	
1851		(Detail)	
1852			
1853	<del>V.A.1.h).(6).(d)</del>	commitment to self-improvement. (Detail)	
1854	, , , , ,	· ·	
1855	<del>V.A.1.h).(6).(e)</del>	Assessment must include multi-source evaluation	n
1856		(including at least patients, peers, and non-	
1857		physician team members). (Detail)	
1858			
1859	V.A.1.h).(7)	Systems-based practice:	
1860			
1861		The program must assess the resident in the following:	
1862			
1863	<del>V.A.1.h).(7).(a)</del>	care coordination, including transition of care, (De	etail)
1864		(Detail)	
1865	<del>V.A.1.h).(7).(b)</del>	ability to work in interdisciplinary teams, (Detail)	
1866	)	(Detail)	
1867	<del>V.A.1.h).(7).(c)</del>	advocacy for quality of care, and (Detail)	
1868	\/	ability to identify a votern puch large and posticinat	
1869	<del>V.A.1.h).(7).(d)</del>	ability to identify system problems and participat improvement activities. (Detail)	e in
1870 1871		improvement activities. (************************************	
1871	<del>V.A.1.h).(7).(e)</del>	Assessment must include multi-source evaluation	nn.
1873	<del>v./ (. 1.11).(//).(0)</del>	(including at least peers, and non-physician tear	
1874		members). (Detail)	"
1875		moniboroj.	
1876	V.A.2.	Final Evaluation	
1877			
1878	V.A.2.a)	The program director must provide a final evaluation for ea	ach
1879	,	resident upon completion of the program. (Core)	
1880			
1881	V.A.2.a).(1)	The specialty-specific Milestones, and when applica	able
1882		the specialty-specific Case Logs, must be used as	
1883		tools to ensure residents are able to engage in	
1884		autonomous practice upon completion of the progra	am.
1885		(Core)	
1886			
1887	V.A.2.a).(2)	The final evaluation must:	
1888			
1889	V.A.2.a).(2).(a)	become part of the resident's permanent rec	ord
1890		maintained by the institution, and must be	
1891		accessible for review by the resident in	
1892		accordance with institutional policy; (Core)	
1893			

1894	V.A.2.a).(2).(b)	verify that the resident has demonstrated
1895		sufficient competence to enter practice without
1896		supervision; (Core)
1897		
1898	V.A.2.a).(2).(c)	consider recommendations from the Clinical
1899		Competency Committee; and, (Core)
1900		
1901	V.A.2.a).(2).(d)	be shared with the resident upon completion of
1902		the program. <sup>(Core)</sup>
1903		
1904	V.A.3.	A Clinical Competency Committee must be appointed by the
1905		program director. (Core)
1906		
1907	V.A.3.a)	At a minimum the Clinical Competency Committee must be
1908		composed of three members of the program faculty. (Core)
1909		
1910	V.A.3.a).(1)	Additional members must be faculty members from
1911		the same program or other programs, or other health
1912		professionals who have extensive contact and
1913		experience with the program's residents. (Core)
1914		

Background and Intent: The requirements regarding the Clinical Competency Committee do not preclude or limit a program director's participation on the Clinical Competency Committee. The intent is to leave flexibility for each program to decide the best structure for its own circumstances, but a program should consider: its program director's other roles as resident advocate, advisor, and confidante; the impact of the program director's presence on the other Clinical Competency Committee members' discussions and decisions; the size of the program faculty; and other program-relevant factors. The program director has final responsibility for resident evaluation and promotion decisions.

Program faculty may include more than the physician faculty members, such as other physicians and non-physicians who teach and evaluate the program's residents. There may be additional members of the Clinical Competency Committee. Chief residents who have completed core residency programs in their specialty and are eligible for specialty board certification may be members of the Clinical Competency Committee.

1915			
1916	V.A.3.b)	The C	linical Competency Committee must:
1917			
1918	V.A.3.b).(1)		review all resident evaluations at least semi-annually;
1919			(Core)
1920			
1921	V.A.3.b).(2)		determine each resident's progress on achievement of
1922			the specialty-specific Milestones; and, (Core)
1923			
1924	V.A.3.b).(3)		meet prior to the resident's semi-annual evaluation
1925			and advise the program director regarding each
1926			resident's progress. (Core)
1927			
1928	V.B.	<b>Faculty Evaluation</b>	

1929		
1930	V.B.1.	At least annually, the program must evaluate each faculty member's
1931		performance as it relates to the educational program. (Core)
1932		
1933	V.B.1.a)	This evaluation must include a review of the faculty member's
1934		clinical teaching abilities, engagement with the educational
1935		program, participation in faculty development related to skills
1936		as an educator, clinical performance, professionalism, and
1937		scholarly activities. <sup>(Core)</sup>
1938		
1939	V.B.1.b)	This evaluation must include at least annual written,
1940		anonymous, and confidential evaluations by the residents.
1941		(Core)
1942		
1943	V.B.2.	Faculty members must receive feedback on their evaluations at least
1944		annually. <sup>(Core)</sup>
1945		
1946	V.B.3.	Results of the faculty evaluation should be used as a basis for
1947		faculty development plans. (Core)
1948		
1949	V.B.4.	Residents must have the opportunity to provide confidential written
1950		evaluations of each teaching attending at the end of a rotation.
1951		(Deleted current V.B.3.a), superseded by CPR V.B.1.b)]
1952		(Data:11)
1953	V.B.5.	These evaluations must be reviewed annually with the attending. (Detail)
1954		[Deleted current V.B.3.b), superseded by CPR V.B.2.]
1955		

Background and Intent: The quality of the faculty's teaching and clinical care is a determinant of the quality of the program and the quality of the residents' future clinical care. Therefore, the program has the responsibility to evaluate and improve the program faculty members' teaching, scholarship, professionalism, and quality care. This section mandates annual review of the programs' faculty for this purpose.

1956		
1957	V.C.	Program Evaluation and Improvement
1958		
1959	V.C.1.	The program director must appoint the Program Evaluation
1960		Committee. (Core)
1961		
1962	V.C.1.a)	The Program Evaluation Committee must be composed of at
1963		least two program faculty members and at least one resident.
1964		(Core)
1965		
1966	V.C.1.b)	Program Evaluation Committee responsibilities must include:
1967		
1968	V.C.1.b).(1)	evaluating educational activities of the program; (Detail)†
1969		
1970	V.C.1.b).(2)	reviewing and making recommendations for revision
1971		of competency-based curriculum goals and objectives;
1972		and, (Detail)
1973		

1974	V.C.1.b).(3)	addressing areas of non-compliance with ACGME
1975		requirements. <sup>(Detail)</sup>
1976		
1977	V.C.2.	The Program Evaluation Committee must conduct and document the
1978		Annual Program Evaluation, including the plan for improvement.
1979		(Core)
1980		

1001

Background and Intent: In order to achieve its mission and train the highest quality physicians, a program must evaluate its performance and plan for improvement in the Annual Program Evaluation. Performance of residents and faculty members is a reflection of program quality, and can use metrics that reflect the goals that a program has set for itself.

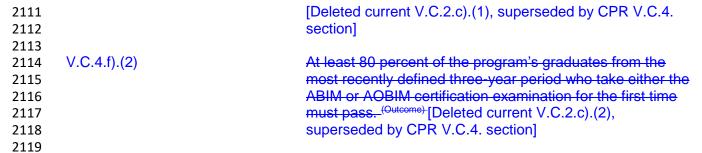
1981		
1982	V.C.2.a)	The Program Evaluation Committee must include the
1983	,	following elements in its assessment of the program:
1984		<b>3</b> • • • • • • • • • • • • • • • • • • •
1985	V.C.2.a).(1)	curriculum; (Core)
1986		,
1987	V.C.2.a).(2)	outcomes from prior Annual Program Evaluation(s);
1988		(Core)
1989		
1990	V.C.2.a).(3)	ACGME letters of notification, including citations,
1991		Areas for Improvement, and comments; (Core)
1992		7 ti odo for improvomoni, and commonici,
1993	V.C.2.a).(4)	quality and safety of patient care; (Core)
1994	1101214/1(1)	quanty and salety of patient sale,
1995	V.C.2.a).(5)	aggregate resident and faculty:
1996	1101214/1(0)	aggiogato rooidont and raodity.
1997	V.C.2.a).(5).(a)	well-being; (Core)
1998	110121a/1(0/1(a/	won bonig,
1999	V.C.2.a).(5).(b)	recruitment and retention; (Core)
2000	V.O.Z.u/.(0).(0)	roor and rotornion,
2001	V.C.2.a).(5).(c)	workforce diversity; (Core)
2002	1101214/1(0/1(0)	worklords divorsity,
2003	V.C.2.a).(5).(d)	engagement in quality improvement and patient
2004	110121a/1(0/1(a/	safety; (Core)
2005		ou.o.y,
2006	V.C.2.a).(5).(e)	scholarly activity; (Core)
2007	1101214/1(0/1(0)	constant don't sy,
2008	V.C.2.a).(5).(f)	ACGME Resident and Faculty Surveys; and,
2009		(Core)
2010		
2011	V.C.2.a).(5).(g)	written evaluations of the program. (Core)
2012		minon oranganono or mo programi
2013	V.C.2.a).(6)	aggregate resident:
2014		499.094.0 100.40
2015	V.C.2.a).(6).(a)	achievement of Milestones; (Core)
2016	• . •	
2017	V.C.2.a).(6).(b)	in-training examinations (where applicable);
2017		(Core)
2019		
2019		

V.C.2.a).(6).(c)	Board pass and certification rates; and, (Core)
V.C.2.a).(6).(d)	graduate clinical performance. (Core)
V.C.2.a).(7)	aggregate faculty:
V.C.2.a).(7).(a)	performance; and, (Core)
V.C.2.a).(7).(b)	professional development. (Core)
V.C.2.b)	The Program Evaluation Committee must evaluate the program's mission and aims, strengths, areas for improvement, and threats. (Core)
V.C.2.c)	The annual review, including the action plan, must:
V.C.2.c).(1)	be distributed to and discussed with the members of the teaching faculty and the residents; and, (Core)
V.C.2.c).(2)	be reviewed by the GMEC. (Core)
V.C.2.d)	[The program must monitor and track resident performance,] including outcome assessment of the educational effectiveness of inpatient and ambulatory teaching. (Deleted current V.C.2.a).(1), superseded by CPR V.C.2.a)(5-6). Additionally, this section does not allow further specification.]
V.C.2.e)	[The program must monitor and track] the ability to retain qualified residents by graduating at least 80% of its entering categorical residents averaged over the most recent three-year period. (Outcome) [Deleted current V.C.2.f), superseded by CPR V.C.2.a)(5).(b). Additionally, this section does not allow further specification.]
V.C.2.f)	The department should share appropriate inpatient and outpatient faculty performance data with the program director. (Core) [Delete current V.C.4. Further specification not allowed]
V.C.2.g)	The program must organize representative program personnel, at a minimum to include the program director, representative faculty, and one resident, to review program goals and objectives, and the effectiveness with which they are achieved. (Delete current V.C.5. Further specification not allowed)
V.C.3.	The program must complete a Self-Study prior to its 10-year accreditation site visit. (Core)

Background and Intent: Outcomes of the documented Annual Program Evaluation can be integrated into the 10-year Self-Study process. The Self-Study is an objective, comprehensive evaluation of the residency program, with the aim of improving it. Underlying the Self-Study is this longitudinal evaluation of the program and its learning environment, facilitated through sequential Annual Program Evaluations that

focus on the required components, with an emphasis on program strengths and self-identified areas for improvement. Details regarding the timing and expectations for the Self-Study and the 10-year accreditation site visit are provided in the ACGME Manual of Policies and Procedures. Additionally, a description of the Self-Study process, as well as information on how to prepare for the 10-year accreditation site visit is available on the ACGME website.

V 0 4	
V.C.4.	One goal of ACGME-accredited education is to educate physicians who seek and achieve board certification. One measure of the effectiveness of the educational program is the ultimate pass rate.
V.C.4.a)	The program director should encourage all eligible program
	graduates to take the certifying examination offered by the
	applicable American Board of Medical Specialties (ABMS)
	member board or American Osteopathic Association (AOA) certifying board. (Core)
	certifying board. (****)
V.C.4.b)	For specialties in which the ABMS member board and/or A
1101110,	certifying board offer(s) an annual written exam, in the
	preceding three years, aggregate pass rate of program
	graduates taking the examination for the first time must be
	above the fifth percentile. (Outcome)
	•
V.C.4.c)	For specialties in which the ABMS member board and/or A
•	certifying board offer(s) a biennial written exam, in the
	preceding six years, aggregate pass rate of program
	graduates taking the examination for the first time must be
	above the fifth percentile for pass rate. (Outcome)
V.C.4.d)	For specialties in which the ABMS member board and/or A
	certifying board offer(s) an annual oral exam, in the preced
	three years, aggregate pass rate of program graduates taki
	the examination for the first time must be above the fifth
	percentile. (Outcome)
V C 4 a)	For execution in which the ADMC member heard and/or A
V.C.4.e)	For specialties in which the ABMS member board and/or A
	certifying board offer(s) a biennial oral exam, in the preced six years, aggregate pass rate of program graduates taking
	the examination for the first time must be above the fifth
	percentile for pass rate. (Outcome)
	percentile for pass rate.
V.C.4.f)	For each of the exams referenced in V.C.4.b)-c), any progra
,	whose graduates over the time period specified in the
	requirement have achieved an 80 percent pass rate will have
	met this requirement, no matter the percentile rank of the
	program. (Outcome)
V.C.4.f).(1)	At least 80 percent of the program's graduates from the
	most recently defined three-year period must take the
	ABIM or the American Osteopathic Board of Internal
	Medicine (AOBIM) certification examination. (Outcome)



Background and Intent: Setting a single standard for pass rate that works across specialties is not supportable based on the heterogeneity of the psychometrics of different examinations. By using a percentile rank, the performance of the lower five percent (fifth percentile) of programs can be identified and set on a path to curricular and test preparation reform.

There are specialties where there is a very high Board pass rate that could leave successful programs in the bottom five percent (fifth percentile) despite admirable performance. These high-performing programs should not be cited, and V.C.4.f) is designed to address this.

2121 **V.C.4.g)** 

2120

2122

2123 2124 Programs must report in the Accreditation Data System (ADS) board certification rates annually for the cohort of residents that graduated seven years earlier. (Core)

Background and Intent: It is essential that residency programs demonstrate knowledge and skill transfer to their residents. One measure of that is the qualifying or initial certification exam pass rate. Another important parameter of the success of the program is the ultimate board certification rate of its graduates. Graduates are eligible for up to seven years from residency graduation for initial certification. The ACGME will calculate a rolling three-year average of the ultimate board certification rate at seven years post-graduation, and the Review Committees will monitor it.

The Review Committees will track the rolling seven-year certification rate as an indicator of program quality. Programs are encouraged to monitor their graduates' performance on board certification examinations.

In the future, the ACGME may establish parameters related to ultimate board certification rates.

2125 2126

Note: The Common Program Requirements in SECTION VI were approved in February 2017 and have been in effect since July 1, 2017.

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VI. The Learning and Working Environment

2131 2132

2130

Residency education must occur in the context of a learning and working environment that emphasizes the following principles:

21332134

• Excellence in the safety and quality of care rendered to patients by residents today

21352136

2137 2138		Excellence in the safety and quality of care rendered to patients by today's residents in their future practice
2139		
2140	•	Excellence in professionalism through faculty modeling of:
2141		Exocherioe in professionation unough faculty modeling of.
2142	,	the effacement of self-interest in a humanistic environment that supports
2143	·	the professional development of physicians
2144		the professional development of physicians
2145	,	the joy of curiosity, problem-solving, intellectual rigor, and discovery
2146	·	and joy of duriosity, problem conving, intencental rigor, and alcoovery
2147	•	Commitment to the well-being of the students, residents, faculty members, and
2147		all members of the health care team
2148	•	an members of the health care team
2150 2151	VI.A.	Patient Safety, Quality Improvement, Supervision, and Accountability
2152	VI.A.1.	Patient Safety and Quality Improvement
2153		All physicians share recognibility for promoting nations asfess and
2154		All physicians share responsibility for promoting patient safety and enhancing quality of patient care. Graduate medical education must
2155		— — — — — — — — — — — — — — — — — — —
2156		prepare residents to provide the highest level of clinical care with
2157		continuous focus on the safety, individual needs, and humanity of
2158		their patients. It is the right of each patient to be cared for by
2159		residents who are appropriately supervised; possess the requisite
2160		knowledge, skills, and abilities; understand the limits of their
2161		knowledge and experience; and seek assistance as required to
2162		provide optimal patient care.
2163		
2164		Residents must demonstrate the ability to analyze the care they
2165		provide, understand their roles within health care teams, and play ar
2166		active role in system improvement processes. Graduating residents
2167		will apply these skills to critique their future unsupervised practice
2168		and effect quality improvement measures.
2169		
2170		It is necessary for residents and faculty members to consistently
2171		work in a well-coordinated manner with other health care
2172		professionals to achieve organizational patient safety goals.
2173		
2174	VI.A.1.a)	Patient Safety
2175		
2176	VI.A.1.a).(1	) Culture of Safety
2177		
2178		A culture of safety requires continuous identification
2179		of vulnerabilities and a willingness to transparently
2180		deal with them. An effective organization has formal
2181		mechanisms to assess the knowledge, skills, and
2182		attitudes of its personnel toward safety in order to
2183		identify areas for improvement.
2184		
2185	VI.A.1.a).(1	
2186		must actively participate in patient safety

2187 2188		systems and contribute to a culture of safety.
2189 2190 2191 2192	VI.A.1.a).(1).(b)	The program must have a structure that promotes safe, interprofessional, team-based care. (Core)
2193 2194 2195	VI.A.1.a).(2)	Education on Patient Safety
2196 2197 2198 2199		Programs must provide formal educational activities that promote patient safety-related goals, tools, and techniques. (Core)
2199 2200 2201	VI.A.1.a).(3)	Patient Safety Events
2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211		Reporting, investigation, and follow-up of adverse events, near misses, and unsafe conditions are pivotal mechanisms for improving patient safety, and are essential for the success of any patient safety program. Feedback and experiential learning are essential to developing true competence in the ability to identify causes and institute sustainable systems-based changes to ameliorate patient safety vulnerabilities.
2212 2213	VI.A.1.a).(3).(a)	Residents, fellows, faculty members, and other clinical staff members must:
2214 2215 2216 2217 2218	VI.A.1.a).(3).(a).(i)	know their responsibilities in reporting patient safety events at the clinical site; (Core)
2219 2220 2221 2222	VI.A.1.a).(3).(a).(ii)	know how to report patient safety events, including near misses, at the clinical site; and, (Core)
2223 2224 2225 2226	VI.A.1.a).(3).(a).(iii)	be provided with summary information of their institution's patient safety reports. (Core)
2227 2228 2229 2230 2231 2232	VI.A.1.a).(3).(b)	Residents must participate as team members in real and/or simulated interprofessional clinical patient safety activities, such as root cause analyses or other activities that include analysis, as well as formulation and implementation of actions. (Core)
2233 2234 2235 2236	VI.A.1.a).(4)	Resident Education and Experience in Disclosure of Adverse Events

2237 2238 2239 2240 2241 2242		Patient-centered care requires patients, and when appropriate families, to be apprised of clinical situations that affect them, including adverse events. This is an important skill for faculty physicians to model, and for residents to develop and apply.
2242 2243 2244 2245 2246	VI.A.1.a).(4).(a)	All residents must receive training in how to disclose adverse events to patients and families. (Core)
2247 2248 2249 2250	VI.A.1.a).(4).(b)	Residents should have the opportunity to participate in the disclosure of patient safety events, real or simulated. (Detail)
2251 2252	VI.A.1.b)	Quality Improvement
2253 2254	VI.A.1.b).(1)	Education in Quality Improvement
2255 2256 2257 2258		A cohesive model of health care includes quality- related goals, tools, and techniques that are necessary in order for health care professionals to achieve quality improvement goals.
2259 2260 2261 2262 2263	VI.A.1.b).(1).(a)	Residents must receive training and experience in quality improvement processes, including an understanding of health care disparities. (Core)
2264 2265	VI.A.1.b).(2)	Quality Metrics
2265 2266 2267 2268 2269		Access to data is essential to prioritizing activities for care improvement and evaluating success of improvement efforts.
2270 2271 2272 2273	VI.A.1.b).(2).(a)	Residents and faculty members must receive data on quality metrics and benchmarks related to their patient populations. (Core)
2274	VI.A.1.b).(3)	<b>Engagement in Quality Improvement Activities</b>
2275 2276 2277 2278		Experiential learning is essential to developing the ability to identify and institute sustainable systemsbased changes to improve patient care.
2279 2280 2281 2282	VI.A.1.b).(3).(a)	Residents must have the opportunity to participate in interprofessional quality improvement activities. (Core)
2283 2284 2285 2286	VI.A.1.b).(3).(a).(i)	This should include activities aimed at reducing health care disparities. (Detail)
2287	VI.A.2.	Supervision and Accountability

2288		
2289	VI.A.2.a)	Although the attending physician is ultimately responsible for
2290	,	the care of the patient, every physician shares in the
2291		responsibility and accountability for their efforts in the
2292		provision of care. Effective programs, in partnership with
2293		their Sponsoring Institutions, define, widely communicate,
2294		and monitor a structured chain of responsibility and
2295		accountability as it relates to the supervision of all patient
2296		care.
2297		
2298		Supervision in the setting of graduate medical education
2299		provides safe and effective care to patients; ensures each
2300		resident's development of the skills, knowledge, and attitudes
2301		required to enter the unsupervised practice of medicine; and
2302		establishes a foundation for continued professional growth.
2303		,
2304	VI.A.2.a).(1)	Each patient must have an identifiable and
2305		appropriately-credentialed and privileged attending
2306		physician (or licensed independent practitioner as
2307		specified by the applicable Review Committee) who is
2308		responsible and accountable for the patient's care.
2309		(Core)
2310		
2311	VI.A.2.a).(1).(a)	This information must be available to residents,
2312		faculty members, other members of the health
2313		care team, and patients. (Core)
2314		
2315	VI.A.2.a).(1).(b)	Residents and faculty members must inform
2316		each patient of their respective roles in that
2317		patient's care when providing direct patient
2318		care. (Core)
2319		
2320	VI.A.2.b)	Supervision may be exercised through a variety of methods.
2321		For many aspects of patient care, the supervising physician
2322		may be a more advanced resident or fellow. Other portions of
2323		care provided by the resident can be adequately supervised
2324		by the immediate availability of the supervising faculty
2325		member, fellow, or senior resident physician, either on site or
2326		by means of telephonic and/or electronic modalities. Some
2327		activities require the physical presence of the supervising
2328		faculty member. In some circumstances, supervision may
2329		include post-hoc review of resident-delivered care with
2330		feedback.
2331	VI A 2 b) (4)	The program must demanded that the appropriate
2332	VI.A.2.b).(1)	The program must demonstrate that the appropriate
2333		level of supervision in place for all residents is based
2334 2335		on each resident's level of training and ability, as well as patient complexity and acuity. Supervision may be
2335		exercised through a variety of methods, as appropriate
2336		to the situation. (Core)
2338		to the Situation.
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2339	VI.A.2.c)	Levels of Supervision
2340		
2341		To promote oversight of resident supervision while providing
2342		for graded authority and responsibility, the program must use
2343		the following classification of supervision: (Core)
2344		
2345	VI.A.2.c).(1)	Direct Supervision – the supervising physician is
2346		physically present with the resident and patient. (Core)
2347		
2348	VI.A.2.c).(2)	Indirect Supervision:
2349	1/1.4.0\(0\)	
2350	VI.A.2.c).(2).(a)	with Direct Supervision immediately available –
2351		the supervising physician is physically within
2352		the hospital or other site of patient care, and is
2353		immediately available to provide Direct
2354		Supervision. (Core)
2355	\( \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	with Direct Own and also smalled by the
2356	VI.A.2.c).(2).(b)	with Direct Supervision available – the
2357		supervising physician is not physically present
2358		within the hospital or other site of patient care,
2359		but is immediately available by means of
2360		telephonic and/or electronic modalities, and is
2361		available to provide Direct Supervision. (Core)
2362	VI A 2 a) (2)	Overeight the curewising physician is available to
2363 2364	VI.A.2.c).(3)	Oversight – the supervising physician is available to provide review of procedures/encounters with
2365		feedback provided after care is delivered. (Core)
2366		reeuback provided after care is delivered.
2367	VI.A.2.d)	The privilege of progressive authority and responsibility,
2368	VI.A.Z.u)	conditional independence, and a supervisory role in patient
2369		care delegated to each resident must be assigned by the
2370		program director and faculty members. (Core)
2371		program an octor and racarty memberer
2372	VI.A.2.d).(1)	The program director must evaluate each resident's
2373		abilities based on specific criteria, guided by the
2374		Milestones. (Core)
2375		
2376	VI.A.2.d).(2)	Faculty members functioning as supervising
2377	-, ( )	physicians must delegate portions of care to residents
2378		based on the needs of the patient and the skills of
2379		each resident. (Core)
2380		
2381	VI.A.2.d).(3)	Senior residents or fellows should serve in a
2382		supervisory role to junior residents in recognition of
2383		their progress toward independence, based on the
2384		needs of each patient and the skills of the individual
2385		resident or fellow. (Detail)
2386		
2387	VI.A.2.e)	Programs must set guidelines for circumstances and events
2388		in which residents must communicate with the supervising
2389		faculty member(s). (Core)

2390		
2391	VI.A.2.e).(1)	Each resident must know the limits of their scope of
2392		authority, and the circumstances under which the
2393		resident is permitted to act with conditional
2394		independence. (Outcome)
2395		
2396	VI.A.2.e).(1).(	
2397		either directly, or indirectly with direct
2398		supervision immediately available. <sup>(Core)</sup>
2399		
2400	VI.A.2.f)	Faculty supervision assignments must be of sufficient
2401		duration to assess the knowledge and skills of each resident
2402		and to delegate to the resident the appropriate level of patient
2403		care authority and responsibility. (Core)
2404		
2405	VI.B.	Professionalism
2406		
2407	VI.B.1.	Programs, in partnership with their Sponsoring Institutions, must
2408		educate residents and faculty members concerning the professional
2409		responsibilities of physicians, including their obligation to be
2410		appropriately rested and fit to provide the care required by their
2411		patients. (Core)
2412		•
2413	VI.B.2.	The learning objectives of the program must:
2414		3 · · · · · · · · · · · · · · · · · · ·
2415	VI.B.2.a)	be accomplished through an appropriate blend of supervised
2416		patient care responsibilities, clinical teaching, and didactic
2417		educational events; (Core)
2418		,
2419	VI.B.2.b)	be accomplished without excessive reliance on residents to
2420	,	fulfill non-physician obligations; and, (Core)
2421		, , , , , , , , , , , , , , , , , , ,
2422	VI.B.2.c)	ensure manageable patient care responsibilities. (Core)
2423	-,	<b>3</b>
2424	VI.B.3.	The program director, in partnership with the Sponsoring Institution,
2425		must provide a culture of professionalism that supports patient
2426		safety and personal responsibility. (Core)
2427		
2428	VI.B.4.	Residents and faculty members must demonstrate an understanding
2429		of their personal role in the:
2430		
2431	VI.B.4.a)	provision of patient- and family-centered care; (Outcome)
2432	,	promotor or pullotte unit running control out of,
2433	VI.B.4.b)	safety and welfare of patients entrusted to their care,
2434	· ··-· · · · · /	including the ability to report unsafe conditions and adverse
2435		events: (Outcome)
2436		oronto,
2437	VI.B.4.c)	assurance of their fitness for work, including: (Outcome)
2438		accuration of their manage for work, morading.
2439	VI.B.4.c).(1)	management of their time before, during, and after
2440	· · · · · · · · · · · · · · · · · · ·	clinical assignments; and, (Outcome)
∠ <del>++</del> ∪		omnour assignments, and,

2441	\( \bar{\partial} \\ \bar{\partial} \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\	
2442	VI.B.4.c).(2)	recognition of impairment, including from illness,
2443		fatigue, and substance use, in themselves, their peers,
2444		and other members of the health care team. (Outcome)
2445		(0.4)
2446	VI.B.4.d)	commitment to lifelong learning; (Outcome)
2447		
2448	VI.B.4.e)	monitoring of their patient care performance improvement
2449		indicators; and, (Outcome)
2450		
2451	VI.B.4.f)	accurate reporting of clinical and educational work hours,
2452		patient outcomes, and clinical experience data. (Outcome)
2453		
2454	VI.B.5.	All residents and faculty members must demonstrate
2455		responsiveness to patient needs that supersedes self-interest. This
2456		includes the recognition that under certain circumstances, the best
2457		interests of the patient may be served by transitioning that patient's
2458		care to another qualified and rested provider. (Outcome)
2459		
2460	VI.B.6.	Programs must provide a professional, respectful, and civil
2461		environment that is free from mistreatment, abuse, or coercion of
2462		students, residents, faculty, and staff. Programs, in partnership with
2463		their Sponsoring Institutions, should have a process for education
2464		of residents and faculty regarding unprofessional behavior and a
2465		confidential process for reporting, investigating, and addressing
2466		such concerns. (Core)
2467		
2468	VI.C.	Well-Being
2469		
2470		In the current health care environment, residents and faculty members are
2471		at increased risk for burnout and depression. Psychological, emotional,
2472		and physical well-being are critical in the development of the competent,
2473		caring, and resilient physician. Self-care is an important component of
2474		professionalism; it is also a skill that must be learned and nurtured in the
2475		context of other aspects of residency training. Programs, in partnership
2476		with their Sponsoring Institutions, have the same responsibility to address
2477		well-being as they do to evaluate other aspects of resident competence.
2478		
2479	VI.C.1.	This responsibility must include:
2480		
2481	VI.C.1.a)	efforts to enhance the meaning that each resident finds in the
2482		experience of being a physician, including protecting time
2483		with patients, minimizing non-physician obligations,
2484		providing administrative support, promoting progressive
2485		autonomy and flexibility, and enhancing professional
2486		relationships; (Core)
2487		
2488	VI.C.1.b)	attention to scheduling, work intensity, and work
2489		compression that impacts resident well-being; (Core)
2490		

2491	VI.C.1.c)	evaluating workplace safety data and addressing the safety of
2492	•	residents and faculty members; (Core)
2493		
2494	VI.C.1.d)	policies and programs that encourage optimal resident and
2495	vii o i ii a,	faculty member well-being; and, (Core)
2496		racting member well-being, and,
2490 2497	VI C 1 d\ (1)	Decidents must be given the enpertunity to attend
	VI.C.1.d).(1)	Residents must be given the opportunity to attend
2498		medical, mental health, and dental care appointments,
2499		including those scheduled during their working hours.
2500		(Core)
2501		
2502	VI.C.1.e)	attention to resident and faculty member burnout,
2503		depression, and substance abuse. The program, in
2504		partnership with its Sponsoring Institution, must educate
2505		faculty members and residents in identification of the
2506		symptoms of burnout, depression, and substance abuse,
2507		including means to assist those who experience these
2508		conditions. Residents and faculty members must also be
2509		educated to recognize those symptoms in themselves and
2510		how to seek appropriate care. The program, in partnership
2511		with its Sponsoring Institution, must: (Core)
2512	\( \( \text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\text{\tint{\tint{\tint{\tint{\tint{\tint{\tint{\text{\tint{\tint{\tint{\text{\tint{\tint{\tint{\tint{\tint{\tint{\tint{\tint{\tint{\text{\tinit{\tinit{\tint{\tinit{\tint{\tint{\tinit{\tinit{\tinit{\tinit}\tinit{\tiin\tinit{\tiin}\tinit{\tiin}\tinit{\tiin}\tinit{\tiin{\tiin{\tiin{\tiinit{\iiinit{\tiin\tii}\}\tiin}	
2513	VI.C.1.e).(1)	encourage residents and faculty members to alert the
2514		program director or other designated personnel or
2515		programs when they are concerned that another
2516		resident, fellow, or faculty member may be displaying
2517		signs of burnout, depression, substance abuse,
2518		suicidal ideation, or potential for violence; (Core)
2519		
2520	VI.C.1.e).(2)	provide access to appropriate tools for self-screening;
2521	, , ,	and, (Core)
2522		·
2523	VI.C.1.e).(3)	provide access to confidential, affordable mental
2524		health assessment, counseling, and treatment,
2525		including access to urgent and emergent care 24
2526		hours a day, seven days a week. (Core)
2527		nours a day, seven days a week.
2527 2528	VI.C.2.	There are circumstances in which residents may be unable to attend
	VI.C.Z.	
2529		work, including but not limited to fatigue, illness, and family
2530		emergencies. Each program must have policies and procedures in
2531		place that ensure coverage of patient care in the event that a
2532		resident may be unable to perform their patient care responsibilities.
2533		These policies must be implemented without fear of negative
2534		consequences for the resident who is unable to provide the clinical
2535		work. (Core)
2536		
2537	VI.D.	Fatigue Mitigation
2538		
2539	VI.D.1.	Programs must:
2540		

2541 2542 2543	VI.D.1.a)	educate all faculty members and residents to recognize the signs of fatigue and sleep deprivation; (Core)
2544 2545 2546	VI.D.1.b)	educate all faculty members and residents in alertness management and fatigue mitigation processes; and, (Core)
2547 2548 2549 2550	VI.D.1.c)	encourage residents to use fatigue mitigation processes to manage the potential negative effects of fatigue on patient care and learning. (Detail)
2551 2552 2553 2554 2555	VI.D.2.	Each program must ensure continuity of patient care, consistent with the program's policies and procedures referenced in VI.C.2, in the event that a resident may be unable to perform their patient care responsibilities due to excessive fatigue. (Core)
2556 2557 2558 2559	VI.D.3.	The program, in partnership with its Sponsoring Institution, must ensure adequate sleep facilities and safe transportation options for residents who may be too fatigued to safely return home. (Core)
2560 2561	VI.E.	Clinical Responsibilities, Teamwork, and Transitions of Care
2562 2563 2564	VI.E.1.	Clinical Responsibilities  The clinical responsibilities for each resident must be based on PGY
2565 2566 2567		level, patient safety, resident ability, severity and complexity of patient illness/condition, and available support services. (Core)
2568 2569	VI.E.2.	Teamwork
2570 2571 2572 2573 2574		Residents must care for patients in an environment that maximizes communication. This must include the opportunity to work as a member of effective interprofessional teams that are appropriate to the delivery of care in the specialty and larger health system. (Core)
2575 2576	VI.E.3.	Transitions of Care
2577 2578 2579 2580	VI.E.3.a)	Programs must design clinical assignments to optimize transitions in patient care, including their safety, frequency, and structure. (Core)
2580 2581 2582 2583 2584 2585	VI.E.3.b)	Programs, in partnership with their Sponsoring Institutions, must ensure and monitor effective, structured hand-over processes to facilitate both continuity of care and patient safety. (Core)
2586 2587 2588 2589	VI.E.3.c)	Programs must ensure that residents are competent in communicating with team members in the hand-over process.

2590 2591 2592 2593	VI.E.3.d)	Programs and clinical sites must maintain and communicate schedules of attending physicians and residents currently responsible for care. (Core)
2594 2595 2596 2597 2598	VI.E.3.e)	Each program must ensure continuity of patient care, consistent with the program's policies and procedures referenced in VI.C.2, in the event that a resident may be unable to perform their patient care responsibilities due to excessive fatigue or illness, or family emergency. (Core)
2599 2600	VI.F.	Clinical Experience and Education
2601 2602 2603 2604 2605		Programs, in partnership with their Sponsoring Institutions, must design an effective program structure that is configured to provide residents with educational and clinical experience opportunities, as well as reasonable opportunities for rest and personal activities.
2606 2607	VI.F.1.	Maximum Hours of Clinical and Educational Work per Week
2608 2609 2610 2611 2612		Clinical and educational work hours must be limited to no more than 80 hours per week, averaged over a four-week period, inclusive of all in-house clinical and educational activities, clinical work done from home, and all moonlighting. (Core)
2613 2614 2615	VI.F.2.	Mandatory Time Free of Clinical Work and Education
2616 2617 2618 2619	VI.F.2.a)	The program must design an effective program structure that is configured to provide residents with educational opportunities, as well as reasonable opportunities for rest and personal well-being. (Core)
2620 2621 2622 2623	VI.F.2.b)	Residents should have eight hours off between scheduled clinical work and education periods. (Detail)
2624 2625 2626 2627 2628 2629 2630	VI.F.2.b).(1)	There may be circumstances when residents choose to stay to care for their patients or return to the hospital with fewer than eight hours free of clinical experience and education. This must occur within the context of the 80-hour and the one-day-off-in-seven requirements. (Detail)
2631 2632 2633	VI.F.2.c)	Residents must have at least 14 hours free of clinical work and education after 24 hours of in-house call. (Core)
2634 2635 2636 2637	VI.F.2.d)	Residents must be scheduled for a minimum of one day in seven free of clinical work and required education (when averaged over four weeks). At-home call cannot be assigned on these free days. (Core)
2638 2639 2640	VI.F.3.	Maximum Clinical Work and Education Period Length

2641 2642 2643 2644	VI.F.3.a)	Clinical and educational work periods for residents must not exceed 24 hours of continuous scheduled clinical assignments. (Core)
2645 2646 2647 2648 2649	VI.F.3.a).(1)	Up to four hours of additional time may be used for activities related to patient safety, such as providing effective transitions of care, and/or resident education. (Core)
2650 2651 2652	VI.F.3.a).(1).(a)	Additional patient care responsibilities must not be assigned to a resident during this time. (Core)
2653 2654	VI.F.4.	Clinical and Educational Work Hour Exceptions
2655 2656 2657 2658 2659	VI.F.4.a)	In rare circumstances, after handing off all other responsibilities, a resident, on their own initiative, may elect to remain or return to the clinical site in the following circumstances:
2660 2661 2662	VI.F.4.a).(1)	to continue to provide care to a single severely ill or unstable patient; (Detail)
2663 2664 2665	VI.F.4.a).(2)	humanistic attention to the needs of a patient or family; or, (Detail)
2666 2667	VI.F.4.a).(3)	to attend unique educational events. (Detail)
2668 2669 2670	VI.F.4.b)	These additional hours of care or education will be counted toward the 80-hour weekly limit. (Detail)
2671 2672 2673 2674 2675	VI.F.4.c)	A Review Committee may grant rotation-specific exceptions for up to 10 percent or a maximum of 88 clinical and educational work hours to individual programs based on a sound educational rationale.
2676 2677 2678 2679		The Review Committee for Internal Medicine will not consider requests for exceptions to the 80-hour limit to the residents' work week.
2680 2681 2682 2683 2684	VI.F.4.c).(1)	In preparing a request for an exception, the program director must follow the clinical and educational work hour exception policy from the ACGME Manual of Policies and Procedures. (Core)
2685 2686 2687 2688	VI.F.4.c).(2)	Prior to submitting the request to the Review Committee, the program director must obtain approval from the Sponsoring Institution's GMEC and DIO. (Core)
2689 2690	VI.F.5.	Moonlighting

2691 2692 2693	VI.F.5.a)	Moonlighting must not interfere with the ability of the resident to achieve the goals and objectives of the educational program, and must not interfere with the resident's fitness for
2694		work nor compromise patient safety. (Core)
2695 2696	VI.F.5.b)	Time spent by residents in internal and external moonlighting
2697	,	(as defined in the ACGME Glossary of Terms) must be
2698 2699		counted toward the 80-hour maximum weekly limit. (Core)
2700	VI.F.5.c)	PGY-1 residents are not permitted to moonlight. (Core)
2701	·	
2702	VI.F.6.	In-House Night Float
2703		Night float must assur within the contact of the 90 hour and one
2704 2705		Night float must occur within the context of the 80-hour and one- day-off-in-seven requirements. (Core)
2706		day-on-in-seven requirements.
2707	VI.F.7.	Maximum In-House On-Call Frequency
2708		· ·
2709		Residents must be scheduled for in-house call no more frequently
2710		than every third night (when averaged over a four-week period). (Core)
2711		
2712	VI.F.7.a)	Internal Medicine fellowships must not average in-house call over
2713		a four-week period. (Core)
2714		
2715	VI.F.8.	At-Home Call
2716	\/  E 0 a\	Time apant an nations care activities by residents on at home
2717 2718	VI.F.8.a)	Time spent on patient care activities by residents on at-home call must count toward the 80-hour maximum weekly limit.
2718 2719		The frequency of at-home call is not subject to the every-
2719		third-night limitation, but must satisfy the requirement for one
2721		day in seven free of clinical work and education, when
2722		averaged over four weeks. (Core)
2723		arolagou erol leal mooke.
2724	VI.F.8.a).(1)	At-home call must not be so frequent or taxing as to
2725	, , ,	preclude rest or reasonable personal time for each
2726		resident. (Core)
2727		
2728	VI.F.8.b)	Residents are permitted to return to the hospital while on at-
2729		home call to provide direct care for new or established
2730		patients. These hours of inpatient patient care must be
2731		included in the 80-hour maximum weekly limit. (Detail)
2732		
2733		***
2734		
2735	•	Statements that define structure, resource, or process elements essential to every
2736	graduate medical educ	, -
2737	•	Statements that describe a specific structure, resource, or process, for achieving
2738		e Requirement. Programs and sponsoring institutions in substantial compliance
2739	·	uirements may utilize alternative or innovative approaches to meet Core
2740	Doguiromonto	

2740

Requirements.

- 2741 \*Outcome Requirements: Statements that specify expected measurable or observable attributes
   2742 (knowledge, abilities, skills, or attitudes) of residents or fellows at key stages of their graduate medical
- 2743 education



## Appendix A: List of Participants of the June and September 2017 IM2035 Workshops

Eva Aagaard, MD ++, Washington University School of Medicine in St. Louis

Jennifer Adams, MD +, NYU School of Medicine

Neera Ahuja, MD +, Stanford University School of Medicine

Richard Alweis, MD ++, Rochester Regional Health

M. Hayes Baker, MD +, Magnolia Regional Health Center

Eileen Barrett, MD +, University of New Mexico

Robert Benz, MD\*, Lankenau Medical Center, Review Committee member

Alexander Billioux, MD +, Johns Hopkins University School of Medicine

Pierre Bou-Khalil, MD +, American University of Beirut

Craig Brater, MD +, Indiana University School of Medicine

Diane Bronstein-Wayne, MD +, Northwestern University Feinberg School of Medicine

Dona Susie Buchter, MD +, Emory University School of Medicine

John Buckley, MD ++, Indiana University School of Medicine

Roger Bush, MD ++, Neighborcare Health

Christian Cable, MD, MHPE \*, Scott & White Medical Center, Review Committee Chair

Kathy Chappell, PhD, RN +, American Nurses Credentialing Center

Saima Chaudhry, MD +, Memorial Healthcare System

Davoren Chick, MD \*, American College of Physicians, ex-officio Review Committee member

E. Benjamin Clyburn, MD ++, Medical University of South Carolina College of Medicine

Alan Dalkin, MD \*, University of Virginia, Review Committee member

Antigone Dempsey Med +, American Board of Internal Medicine, infectious disease board member

**Andrew Dentino, MD**\*, University of Texas Rio Grande Valley School of Medicine, Review Committee member

Sanjay Desai, MD\*, Johns Hopkins University School of Medicine, Review Committee member

Sima Desai, MD\*, Oregon Health & Science University, Review Committee member

Jessica Deslauriers, MD\*, Yale University, Review Committee resident member

Maria D'Oliveira +, Harvard Medical School, Brigham and Women's Hospital

J. Christopher Farmer, MD ++, Mayo Clinic, Rochester

Oren Fix, MD \*, Swedish Medical Center, Review Committee member

Christin Giordano, MD\*, Vanderbilt University, Review Committee resident member

James Herdegen, MD \*, Rush University

Paul Grundy, MD, MPH +, HealthTeamWorks

David Han, MD ++, Penn State Children's Hospital (Hershey)

William Hersh, MD +, Oregon Health & Science University

Stacy Higgins, MD +, Emory University School of Medicine

Susan Hingle, MD +, Southern Illinois University School of Medicine

Eric Kasowski, DVM, MD, MPH +, Centers for Disease Control and Prevention

Russell Kolarik, MD \*, University of South Caroline School of Medicine, Review Committee member

Thomas Lall, MD ++, Atlanta Medical Center

Susan Lane, MD ++, Stoney Brook Medicine

Ana Maria Lopez, MD, MPH ++, University of Utah School of Medicine

Monica Lypson, MD\*, Department of VA Affairs Central Office, Review Committee member

Maria Maldonado, MD ++, Danbury Hospital

Brian Mandell, MD \*, Cleveland Clinic, Review Committee Vice Chair

**Leah Marcotte, MD ++,** Iora Health, Seattle, Washington

Candice Mateja, DO ++, University of South Florida Morsani College of Medicine

John McConville, MD ++, University of Chicago Medical Center

Furman McDonald, MD \*, American Board of Internal Medicine, ex-officio Review Committee member

Graham McMahon, MD ++, Accreditation Council for Continuing Medical Education

Neil Mehta, MD ++, Cleveland Clinic

Curtis Mirkes, DO ++, Scott & White Medical Center

Elaine Muchmore, MD \*, University of California, San Diego, Review Committee member

Tina Moen, PharmD +, IBM Watson Health

Richard Murray, MD ++, formerly at Merck & Co, Inc.

**Donald Nelinson**, **PhD** \*, American College of Osteopathic Internists, ex-officio Review Committee member

Cheryl O'Malley, MD \*, University of Arizona, Review Committee member

Amy Oxentenko, MD \*, Mayo Clinic, Rochester, Review Committee member

Jill Patton, DO \*, Advocate Lutheran General Hospital, Review Committee member

Kristen Patton, MD\*, University of Washington Medical Center, Review Committee member

David Pizzimenti, DO \*, Magnolia Regional Health Center, Review Committee member

Stacy Potts, MD +, University of Massachusetts

David Rodgers, EdD ++, Penn State Health Milton S. Hershey Medical Center

**Ilene Rosen, MD ++**, University of Pennsylvania Health System

Joshua Safer, MD +, Icahn School of Medicine at Mount Sinai

William Salyers, Jr., MD, MPH +, University of Kansas School of Medicine

Nitin Seam, MD +, National Institutes of Health

Samuel Snyder, DO \*, Nova Southeastern University, Review Committee member

Jacqueline Stocking, PhD \*, UC Davis Health System, Review Committee public member

David Sweet, MD \*, Summa Health System/NEOMED, Review Committee member

Sara Swenson, MD +, Sutter Health Medical Foundation

Blaine Takesue, MD +, Regenstrief Institute, Inc.

Dominick Tammaro, MD +, Warren Alpert Medical School of Brown University

M.N. Walsh, MD +, St. Vincent Heart Center of Indianapolis

Eric Warm, MD +, University of Cincinnati Health

Terri Weaver, PhD, RN +, University of Illinois Chicago

Steven Weinberger, MD +, formerly of the American College of Physicians

+ attended June workshop
\* attended September workshop
++ attended June and September workshops